#### MISSISSIPPI RIVER POWER CORP.

Presentation to Mississippi Mills Council 2021 Budget Approved by the MRPC Board, April 22, 2021 June 1, 2021

#### • Revenues

- 2021 Budgeted Revenue and Production
  - Generation Revenues \$2,606,077
  - Other Revenue \$9,621
  - 20,975,688 KWh
- 2020 Actual Revenue and Production
  - Generation Revenues \$3,062,511
  - Other Revenue \$34,133
  - 24,649,416 KWh

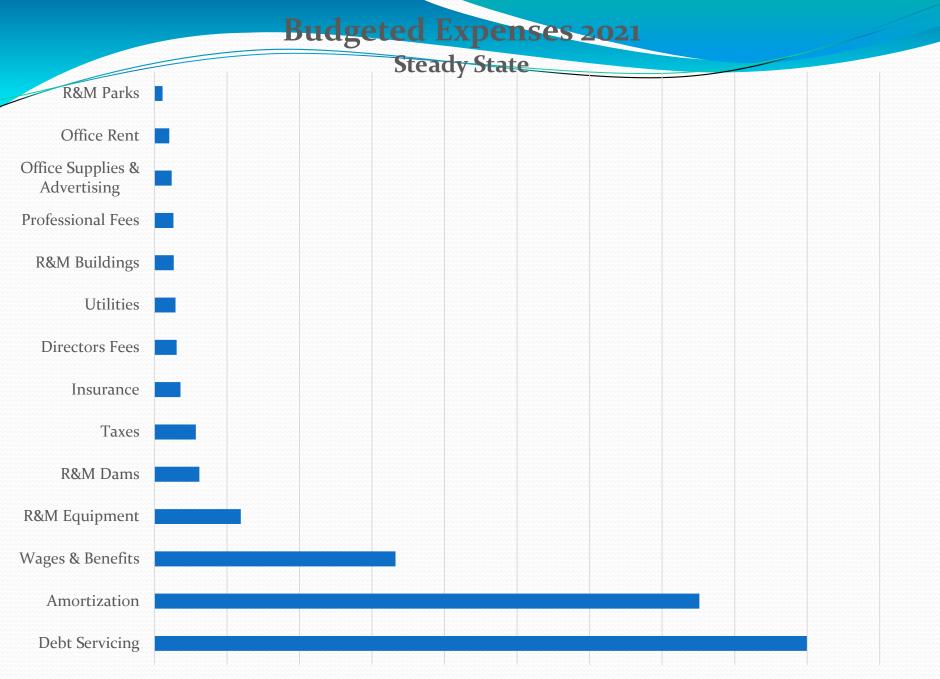
- Total Expenses
  - 2021 Total Budgeted Expenses \$2,368,706
    - Operating Expense \$1,070,264
    - General Expense \$1,298,442
  - 2020 Total Actual Expenses \$2,397,576
    - Operating Expense \$1,093,082
    - General Expense \$1,304,494

- Salaries and Benefits included in Total Expenses
  - Budgeted Salaries 2021 \$282,500
  - Budgeted Benefits 2021 \$47,050
  - Actual Salaries 2020 \$255,239
  - Actual Benefits 2020 \$44,145

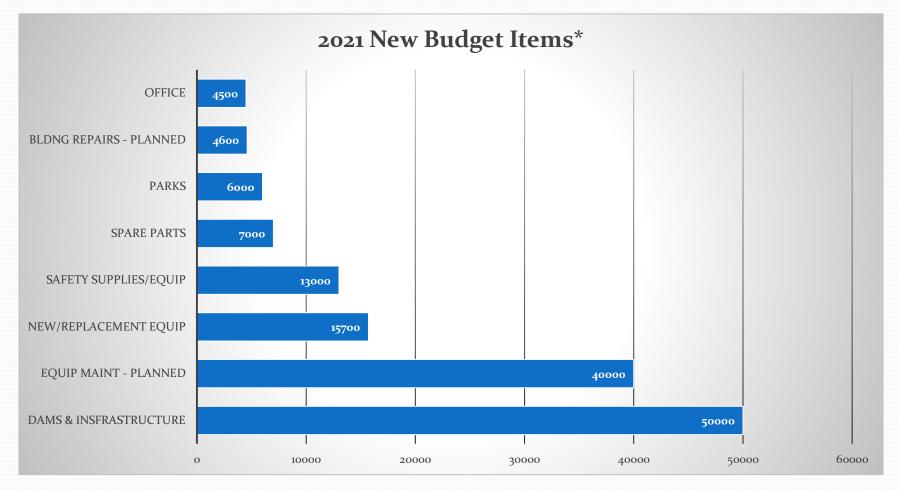
- Net Profit after Interest and Taxes
  - Net Profit after Interest and Taxes 2021 \$226,446
  - Taxes Paid 2021 \$66,146
  - Interest Paid (included in General Expense) 2021 \$897,991
  - Net Profit after Interest and Taxes 2020 \$586,275
  - Taxes Paid 2020 \$114,773
  - Interest Paid (included in General Expense) 2020 \$934,974

- Shareholder Cashflows
  - Anticipated Distribution to MM\* 2021 \$225,000
  - Budget Interest (included in Interest Paid) 2021 \$119,433
  - Actual Dividend 2020 \$225,000
  - Actual Interest (included in Interest Paid) 2020 \$119,433

\*Depends on meeting budgeted revenues and expense. Requires approval by the Board of MRPC.



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 New Budget Items are for discretionary expense items above steady state/normal course expenditures