



Mississippi Mills 2022 DRAFT Budget

Table of Contents

- 1) Budget Assumptions
- 2) Budget Considerations
- 3) Budget Details

Budget highlights:

The following document provides context for the development and the presentation of the Draft Budget 2022. The sections below discuss the major material factors in the budget but are not intended to be complete in all components. Some items are still unknown at this stage and as we receive additional or revised information they will be adjusted.

Senior staff have reviewed the operational and the capital components of the budget and this version is presented as the overall result of this collaborative process.

Revenue Assumptions:

The assessed value within the Municipality has grown in 2021 and we are using the latest assessed value from the Municipal Property Assessment Corporation (MPAC). As you know this value will only reflect changes made to properties that required a building permit such as renovations or new construction. MPAC has not updated property assessments unless there was a change made to the property. Property taxes in 2022 and 2023 taxation years will continue to be based on the January 1, 2016 valuations. A tax rate increase of 3% has been included in this draft of the budget and this already includes the estimated growth in assessment.

Supplemental property taxes are an estimate provided by MPAC of its projected assessment growth for Mississippi Mills in 2022. Again this is based solely on renovation and new construction that required building permits to make changes to property. MPAC projects an assessment growth of between \$70,966,000 and \$83,492,000. We have used the 85% of projected growth or \$70,966,000 as the basis for our supplemental projections. This projected value multiplied by our tax rate for each class of property derives the supplemental taxes.

MRPC has declared a dividend for 2021 of \$225,000 that is expected to be paid out in 2022. It has also budgeted for payment of approximately \$130,000 in interest on the promissory note. Both of these items have been included at 50% to Municipal and 50% to Water/Sewer. The exact 49/51 will be allocated when the amounts are confirmed which will likely be mid December 2021. As well, MRPC has been in discussions with the Municipality to pay back the Promissory Note that currently has a value of \$2,288,653 and has generally borne an interest rate of 5%. This rate is supposed to be renegotiated annually. For budgeting purposes a \$500,000 principal payment for general municipal revenue has been used. The total value has not been confirmed by the MRPC Board.

Half of the net proceeds from the sale of 28 Mill Street and the capital reserve have been included as municipal revenue and a corresponding amount is included in the water/sewer in 2022.

No estimate of the revenue that will be derived from the sale of lots in the business park has been estimated. As well, Council has the option to dispose of the Old Registry building which also has substantial interest and value to prospective buyers. The 4.2 acres that was conditionally sold for \$1.5 million has been relisted.

Most other revenues have been maintained at the previous budgeted levels such as Payments in Lieu of Taxes and general fee levels. Increases in child care fees and recreation fees have been included in the draft 2022 Budget.

The Waste Levy is \$252 per user which is a return to the historical charge but it still does not recover all of the costs of the program and substantial funds are required from the reserve to cover the costs.

The Water/Sewer levy has had an increase in the base rate and the consumption rate as per the Water Sewer Rate Study and the Water Financial Plan approved by Council.

Expenditure Assumptions:

The renewal of the insurance policies for 2022 has not been finalized. We have been provided with an estimated increase of 20% as a range to use for budgeting. The confirmed renewal rates are expected before year end. The increase in municipal Cyber attacks, the payout for the damaged snowplow and the high number of legal claims that have to be defended are all contributing to the raising insurance premiums.

There are a number of new positions that we have included as full year salaries including Director of Corporate Services and Treasurer, Deputy Treasurer, Human Resources Co-ordinator, IT, Executive Assistant, Communications and the conversion of two seasonal operator positions in Public Works to Full time positions.

Levy increases for Mississippi Valley Conservation Authority of 3% and Lanark County of 3% have been projected and included in the draft budget. The actual rates are to be confirmed when those organizations publish their budgets.

Overall salary costs include a 2% increase which was the three year negotiated annual increase for the unionized staff which is also applied to non-unionized staff. The corresponding benefits also increase along with the salary increase.

Capital

The capital program for 2022 is projected to be \$12.9 million which is a \$463,000 increase over the 2021 Capital program. The following table summarizes the sources of funding for the 2021 and 2022 budgets.

		OTHER SOURCES OF FINANCING							
	TOTAL	CANADA	PROV./COUNTY	RESERVES	DEVELOPMENT	BANK	OTHER		BUDGET
	COST	GRANTS	GRANTS		CHARGES	FINANCING	REVENUE	FUNDRAISING	TAX FUNDED
TOTAL 2021	\$12,465,522.00	\$ 1,024,117.00	\$ 1,164,210.00	\$ 3,303,080.00	\$ 1,471,524.00	\$ 3,718,640.00	\$ 9,000.00	\$ 122,500.00	\$ 1,652,451.00
TOTAL 2022	\$12,928,479.00	\$ 417,467.00	\$ 1,591,305.00	\$ 3,857,665.85	\$ 575,024.00	\$ 4,100,000.00	\$ 10,000.00	\$ -	\$ 2,377,017.15
Increase	\$ 462,957.00	-\$ 606,650.00	\$ 427,095.00	\$ 554,585.85	-\$ 896,500.00	\$ 381,360.00	\$ 1,000.00	-\$ 122,500.00	\$ 724,566.15

One project, the Downtown Core Renewal, accounts for half of the capital program at a projected cost of \$6,473,275.00. The recommendation is to borrow \$3.85 million, to use Water/Sewer reserves for approximately \$2.135 million, and fund the remainder or 7.5% from current taxes (operating).

Approximately 7% of the capital program is comprised of projects and funding carried from previous years, 2020 and predominantly 2021, which total \$890,000. These projects were delayed for a number of reasons including operational closures, availability of trades and cost. In many cases the work has been delayed in hopes that better pricing can be achieved.

The Federal government provided a generous increase to the Federal Gas Tax capital funding in 2021. For 2022 we have budgeted for a grant that is more in line with the historical amount received.

We are still reviewing the development charges component of the funding for the capital program and there may be additional use of development charges as a funding source for capital projects.

Grant revenue has been applied directly to capital projects and is not included in municipal revenue. If the grant revenue is included "Revenue" it results in a double counting of the funds when they are applied to the capital program. Therefore grants have been applied directly to capital and only appear in the "Capital" worksheet under the Canada Grants or Prov/County Grants columns. Confirmed grants for 2022 include the Ontario Municipal Partnership Fund (OMPF) for a value of \$914,600.00. Other grants with estimates include the Canada Community Building Fund (formerly Federal Gas Tax) for a value of \$417,467.00 and Ontario Community Infrastructure Funding (OCIF) for an estimated value of \$245,705.00.

Reserves/Financing

The use of reserves and bank financing to fund capital expenditures allows the cost of the project to be spread over many years. Reserves can be used in two ways as a method to collect money over time to be used for a project or as a way to internally finance projects with or without interest. In the second method the reserves become our internal financing and we pay back the reserve account over time with or without interest. Collecting reserves and then using them all at once means that residents have had to wait for the benefit because there was no benefit until it was built. This means that future residents who benefit from the reserve funded project do not need to contribute to its cost. Financing of a capital item generally means that the project has long term benefit to future residents and therefore they should contribute to the cost of the project upon which they will benefit.

In many cases the method in which Council chooses to pay for a project is a choice upon which it has discretion to use reserves, fund it from operations (current taxes and fees) or bank financing.

Considerations/Pending Items for 2022 Budget

Cuts to 2021 Capital budget (to be included in 2022 budget?)	Amount	Department
One Ton Truck	35,000.00	Public Works
King Street (putting money in reserves for 5 years starting in 2021)	1,559,000.00	Public Works/W&S
Hugh Graham Bridge	590,000.00	Public Works
Grader	410,000.00	Public Works
Tow Vehicle	90,000.00	Fire
Training Centre Ground Work	10,000.00	Fire
LED Lighting	49,500.00	P&R
Ramsay Ward Soccer	10,000.00	P&R
Cenotaph Fence Removal	7,000.00	P&R
Gemmill Park Basketball Court	18,000.00	P&R
Total	2,778,500.00	
Items provided by Staff for the 2022 budget from Long Term Financial Plan (Informa	Amount	Department
Medical Buggy Side by Side	1,500.00	Fire
Chain Saw & Vent Saw	3,500.00	Fire
Aerial Truck portable generator	4,000.00	Fire
Portable Lights Electrical	2,500.00	Fire
Plow Truck	300,000.00	Public Works
Survey Equipment	10,000.00	Public Works
Water Storage Building Renovations	15,000.00	W&S
Mercer St. Culvert (to be completed with Marshall St Renewal	119,000.00	Public Works
Concession 7A Culvert	91,000.00	Public Works
Life Safety Needs	20,000.00	AOTH
Windows/Lighting	90,000.00	AOTH
Tables Chairs-Events	2,000.00	C&EDC
Banners	2,500.00	C&EDC

Roundabout Work	15,000.00	C&EDC
OVRT-Shade/Benches	5,000.00	C&EDC
Trees	2,000.00	C&EDC
Flower Baskets	10,000.00	C&EDC
Christmas Décor	5,000.00	C&EDC
Snedden/Casey Ball Field Lights	10,000.00	P&R
Gemmill Park Tennis Courts	70,000.00	P&R
Tree Maintenance-Parks	7,000.00	P&R
White Tail Ridge Park	20,000.00	P&R
Trails	50,000.00	P&R
Almonte Arena Door Upgrades-Fire Safety	10,000.00	P&R
Almonte Arena Dry Sprinkler	62,500.00	P&R
Almonte Arena Roof Analysis	10,000.00	P&R
Almonte Arena LED Lighting	18,000.00	P&R
Curling Club LED Lighting	13,500.00	P&R
Curling Club Flooring	18,000.00	P&R
Pakenham Arena LED Lighting	18,000.00	P&R
Lawn Tractor Replacement	36,000.00	P&R
Almonte Arena Upper Hall Air Conditioning	80,000.00	P&R
Field Lining Machine	4,000.00	P&R
Curling Club Chiller/Brine Pump Motor	10,000.00	P&R
Computer Upgrades	10,000.00	P&R
Total	1,145,000.00	

Items included in the Development Charges Background Study for 2022:	Amount	Department
Almonte Library Expansion	?	Library
Lawn Bowling Club Expansion	82,000.00	P&R
Total	82,000.00	

Items included in Strategic Plan (funds needed to complete in 2022?):		
Community Safety Plan		
Plan for Advocacy & Partnerships		
Environmental/Climate Action Plan		
Human Resources Plan		
Communications & Engagement Plan		
Economic Development & Branding Plan		
Long Term Financial Plan		
Master Infrastructure Projects		

Items included in GANTT (if not already listed above)		
Service Delivery Review-Public Works		
Service Delivery Review-P&R		
Space Needs		
Changes to By-law		
Asset Management Plan Continuation		

Other Items/Considerations not included above:		
Building Department Fee Review		
Cost Sharing Review implications		
2022 Election		
Reallocate Facility Costs under new responsibilities for Facility Manager Role		
Economic Development Officer?		
Recreation Facilities Labourer?		
Affordable Housing Grant Program (Included in 2022)		Planning
Crosswalk on Main St at OVRT	20,000.00	PW
Lifeguards and Beach opening		Recreation
PRIDE crosswalks or sidewalk painting	7,500.00	PW

27,500.00

MUNICIPALITY OF MISSISSIPPI MILLS
2022 Operating & Net Capital Budget Summary

Line #	DESCRIPTION	2022 Budget	2021 Budget	\$ Change	% Change	2020 Actual
TAX FUNDED SUMMARY:						
1	GENERAL REVENUE	- 27,461,352.32	- 25,716,737.00	- 1,744,615.32	6.78%	- 26,080,746.81
2	COUNCIL	228,417.00	221,921.00	6,496.00	2.93%	186,264.68
3	ADMINISTRATION	2,094,796.55	1,798,695.00	296,101.55	16.46%	2,610,247.73
4	ADMINISTRATION BUILDINGS	499,100.26	470,828.00	28,272.26	6.00%	446,210.50
5	FIRE DEPARTMENT	1,344,077.84	1,371,893.00	- 27,815.16	-2.03%	927,712.81
6	POLICE	1,981,799.22	1,954,049.00	27,750.22	1.42%	1,952,552.46
7	BUILDING DEPARTMENT (SEE NOTE BELOW)	0.00	-	0.00	0.00%	-
8	PROTECTION	225,894.50	328,561.00	- 102,666.50	-31.25%	298,498.98
9	TRANSPORTATION	4,842,951.52	4,823,306.00	19,645.52	0.51%	4,792,782.97
10	WASTE MANAGEMENT (SEE NOTE BELOW)	-	-	-	-	-
11	SEPTAGE (SEE NOTE BELOW)	-	-	-	0.00%	-
12	DAYCARE SUMMARY	17,315.00	15,894.00	1,421.00	8.94%	37,175.00
13	RECREATION SUMMARY	1,530,317.00	1,416,852.00	113,465.00	8.01%	1,439,520.54
14	LIBRARY SUMMARY	626,568.00	621,136.00	5,432.00	0.87%	502,185.51
15	COST SHARING	-	154,330.00	- 154,330.00	-100.00%	150,058.50
16	HERITAGE COMMITTEE	40,675.00	40,330.00	345.00	0.86%	25,814.31
17	OTHER CULTURAL	33,765.00	33,150.00	615.00	1.86%	23,350.00
18	PLANNING	453,679.45	295,200.00	108,479.45	36.75%	427,465.71
19	CEDC	1,158,321.44	322,619.00	835,702.44	259.04%	242,376.33
20	AGRICULTURE	4,630.00	6,628.00	- 1,998.00	-30.14%	5,624.80
21	COUNTY & SCHOOLS	12,379,044.56	11,841,345.00	537,699.56	4.54%	12,079,733.40
22	WATER & SEWER (SEE NOTE BELOW)	- 0.00	-	0.00	0.00%	-
23	NET	0.00	-	50,000.00	0%	66,827.42

DESCRIPTION	2022 Budget	2021 Budget	\$ Change	% Change	2020 Actual
USER FEE FUNDED SUMMARIES:					
23 BUILDING DEPT. REVENUE	- 691,591.13	- 594,794.00	- 96,797.13	16%	- 698,125.56
24 BUILDING DEPT EXPENDITURES	691,591.13	594,794.00	96,797.13	16%	698,125.56
NET	0.00	-	0.00	33%	-
25 WASTE MANAGEMENT REVENUE	- 2,115,364.00	- 2,028,205.00	- 87,159.00	4%	- 1,807,029.48
26 WASTE MANAGEMENT EXPENDITURES	2,115,364.00	2,028,205.00	87,159.00	4%	1,807,029.48
NET	-	-	-	-100%	-
27 SEPTAGE REVENUE	- 50,000.00	- 50,000.00	-	0%	- 79,295.34
28 SEPTAGE EXPENDITURES	50,000.00	50,000.00	-	0%	79,295.34
NET	-	-	-	0%	-
29 WATER AND SEWER REVENUE	- 4,788,039.15	- 3,867,687.00	- 920,352.15	24%	- 4,193,124.12
30 WATER AND SEWER EXPENDITURES	4,788,039.15	3,867,687.00	920,352.15	24%	4,193,124.12
NET	- 0.00	-	0.00	48%	-

**CAPITAL
ALL DEPARTMENTS
2022 BUDGET**

DESCRIPTION OF PROJECT	BUDGET ITEM	TOTAL COST	CANADA GRANTS	OTHER SOURCES OF FINANCING						22 BUDGET
				PROV./COUNTY GRANTS	RESERVES	DEVELOPMENT CHARGES	BANK FINANCING	OTHER REVENUE	FUNDRAISING	
	CAPITAL									
	COUNCIL									
	TOTAL COUNCIL	-	-	-	-	-	-	-	-	-
	ADMINISTRATION									
MODERNIIZTION PROJECTS FROM PROV FUNDS	MODERNIZATION PROJECTS	250,000.00		250,000.00						0.00
Digital Master Plan	DIGITAL MASTER PLAN	62,000.00		62,000.00						
Long Term Financial Plan	LONG TERM FINANCIAL PLAN	100,000.00		100,000.00						
CFWD 2021 DIGITIZATION OF RECORDS	ELECTRONIC RECORDS MANAGEMENT	50,000.00			50,000.00					0.00
	TOTAL ADMINISTRATION	462,000.00	0.00	412,000.00	50,000.00	0.00	0.00	0.00	0.00	0.00
	MUNICIPAL OFFICE									
CFWD FROM 2021	PAINTING/PATCHING INTERIOR WALLS	8,000.00			8,000.00					0.00
CFWD FROM 2021	A/C UNIT (FINANCE AREA FOR FOYER AND RAMSAY ROOM)	15,000.00			15,000.00					0.00
CFWD FROM 2021	BUILDING CONDITION ASSESSMENT TO SUPPORT ASSET MANAGEMENT	5,000.00			5,000.00					0.00
	TOTAL MUNICIPAL OFFICE	28,000.00	-	-	28,000.00	-	-	-	-	-
	OLD REGISTRY OFFICE									
CFWD FROM 2021	STONE WALL REPAIR	5,000.00			5,000.00					0.00
	TOTAL OLD REGISTRY OFFICE	5,000.00	-	-	5,000.00	-	-	-	-	-
	ALMONTE TOWN HALL									
CFWD FROM 2020	AUDITORIUM SOUND AND LIGHT REPLACEMENT	5,000.00			4,000.00			1,000.00		0.00
CFWD FROM 2020	ENTRANCE LIGHTING- REVIEW AND DESIGN	12,000.00			12,000.00					0.00
CFWD FROM 2020	FLOOD REPAIR 3RD FLOOR KITCHEN	5,000.00			5,000.00					0.00
CFWD FROM 2020	OUTSIDE WINDOW AND DOOR PAINTING	110,000.00			110,000.00					0.00
HEALTH & SAFETY	MECHANICAL/ELECTRICAL WORK	10,000.00								10,000.00
MAINTENANCE	EXTERIOR CONCRETE (FRONT ENTRANCE \$40K, REPOINTING \$15K)	55,000.00			55,000.00					0.00
HEALTH & SAFETY	AUDITORIUM CURTAINS-FIRE RETARDANT TREATMENT	9,000.00								9,000.00
NEW REPLACEMENT	AUDITORIUM PROJECTOR	5,000.00						1,000		4,000.00
NEW	LED EXTERIOR LIGHTS	15,000.00								15,000.00
	TOTAL ALMONTE TOWN HALL	226,000.00	0.00	0.00	186,000.00	0.00	0.00	2,000.00	0.00	38,000.00
	PROTECTION-OTHER									
	FIRE DEPARTMENT									
ANNUAL NEEDS	BUNKER GEAR, HELMETS, BOOTS	36,000.00								36,000.00
TRAINING EQUIPMENT	ENGINEERED ANCHOR POINTS FALL ARREST - WINCH TO RAISE HOSE	10,000.00								10,000.00
RESCUE EQUIPMENT	REPLACE RAPID RESPONSE VEHICLE PAKENHAM UNIT 581	260,000.00			260,000.00					0.00
RESCUE EQUIPMENT	REPLACE RAPID RESPONSE VEHICLE ALMONTE UNIT 580	180,000.00			180,000.00					0.00
MAINTENANCE	COUNTY RADIO NETWORK RADIO REPEATERS	50,000.00								50,000.00
EQUIPMENT NEEDS	OFFICE REPAIR LEAK/FIX DRAINAGE & LANDSCAPE	23,500.00								23,500.00
HEALTH & SAFETY	MOVE WASHING MACHINE/(6) ELECTRICAL AND AIR DROPS/EXIT SIGNS	16,000.00								16,000.00
	TOTAL FIRE	575,500.00	0.00	0.00	440,000.00	0.00	0.00	0.00	0.00	135,500.00
	BUILDING DEPARTMENT									
DIGITIZATION OF FILES	BUILDING DEPARTMENT FILE SYSTEM	50,000.00			50,000.00					0.00
	TOTAL BUILDING DEPARTMENT	50,000.00	0.00	0.00	50,000.00	0.00	0.00	0.00	0.00	0.00
	ROADS & PUBLIC WORKS									
	ROADS/BRIDGES:									
GRAVEL RESURFACING OF PAKENHAM ROADS	GRAVEL-PAKENHAM (ANNUAL REQUIREMENT)	93,750.00								93,750.00
GRAVEL RESURFACING OF RAMSAY ROADS	GRAVEL-RAMSAY (ANNUAL REQUIREMENT)	234,850.00		19,767.00						215,083.0

[illegible]

			OTHER SOURCES OF FINANCING							
DESCRIPTION OF PROJECT	BUDGET ITEM	TOTAL	CANADA	PROV./COUNTY	RESERVES	DEVELOPMENT	BANK	OTHER		22 BUDGET
		COST	GRANTS	GRANTS		CHARGES	FINANCING	REVENUE	FUNDRAISING	
	TOTAL WATER & SEWER	3,976,625.00		-	2,400,578.85	351,000.00	-	-	-	1,225,046.15
	SEPTAGE									
CFWD FROM 2020	SEPTAGE CONTAINMENT AREA - MAYBE completed	70,000.00			50,633.00	19,367.00				0.00
	TOTAL SEPTAGE	70,000.00	-	-	50,633.00	19,367.00	-	-	-	-
	DAYCARE									
REQUIRED FOR LICENSING	LICENCING REQUIRMENTS	2,000.00			2,000.00					0.00
REPLACEMENTS AS REQUIRED	EQUIPMENT/FURNITURE (ANNUAL)	5,000.00			5,000.00					0.00
CFWD FROM 2020	PAINTING/DRYWALL REPAIR	3,954.00			3,954.00					0.00
CFWD FROM 2021	CUPBOARD/COUNTER REPLACEMENT	25,000.00		10,000.00	15,000.00					0.00
CFWD FROM 2021	BUILDING REPAIRS	17,000.00			17,000.00					0.00
CFWD FROM 2021	SUN SHELTER DAYCARE PLAYGROUND	5,000.00			5,000.00					0.00
CFWD FROM 2021	PLAYSTRUCTURE-HOLY NAME OF MARY	6,000.00			6,000.00					0.00
CFWD FROM 2021 DAN & Anita Confirm	MECHANICAL ASSESSMENT	26,000.00			10,000.00					16,000.00
CFWD FROM 2021 DAN & Anita Confirm	KITCHEN	95,000.00			95,000.00					0.00
	TOTAL DAYCARE	184,954.00	0.00	10,000.00	158,954.00	0.00	0.00	0.00	0.00	16,000.00
			OTHER SOURCES OF FINANCING							
DESCRIPTION OF PROJECT	BUDGET ITEM	TOTAL	CANADA	PROV./COUNTY	RESERVES	DEVELOPMENT	BANK	OTHER		21 BUDGET
		COST	GRANTS	GRANTS		CHARGES	FINANCING	REVENUE	FUNDRAISING	
	PARKS & RECREATION									
MAINTENANCE	DOCK IMPROVEMENTS RIVERFRONT ESTATES	2,500.00								2,500.00
MAINTENANCE	CENOTAPH FENCE REMOVAL/REPLACEMENT	10,000.00								10,000.00
REMOVAL AND PLANTING OF TREES IN PARKS	TREES FOR PARKS	7,000.00			3,000.00					4,000.00
PARK DEVELOPMENT	MUNICIPAL DOG PARK	20,000.00								20,000.00
ADDITIONAL PICNIC TABLES/REPLACEMENTS	PICNIC TABLES FOR PARKS	10,000.00								10,000.00
CFWD FROM 2021	ALMONTE ARENA (DOOR, FIRE SAFETY, DRY SPRINKLER)	86,000.00			86,000.00					0.00
MAINTENANCE	ACCESSIBILITY ENTRANCE TO GEMMILL PARK	10,000.00								10,000.00
ANNUAL TRAIL WORK	TRAIL DEVELOPMENT	50,000.00			5,000.00	45,000.00				0.00
FROM STRATEGIC PLAN CFWD into 2022	COMMUNITY SERVICES MASTER PLAN	80,000.00			8,000.00	72,000.00				0.00
CAPITAL EQUIPMENT REPLACEMENT	LAWN TRACTOR	36,000.00								36,000.00
CAPITAL EQUIPMENT REPLACEMENT	CURLING CLUB CHILLER/BRINE PUMP MOTOR	250,000.00					250,000.00			0.00
STUDY	ALMONTE ARENA ROOF ANALYSIS	10,000.00								10,000.00
MAINTENANCE	GEMMILL PARK BASKETBALL COURT PAINTING	18,000.00								18,000.00
CAPITAL EQUIPMENT REPLACEMENT	PAKENHAM ARENA HOT WATER TANK REPLACEMENT	10,000.00								10,000.00
MAINTENANCE	ALMONTE LAWN BOWLING CLUB FACILITY UPGRADES	7,000.00								7,000.00
REPLACEMENT STUDY	ALMONTE TENNIS COURTS RESURFACING PLANS	6,000.00								6,000.00
REPLACEMENT	TABLES/CHAIRS ALMONTE COMMUNITY CENTRE	10,000.00								10,000.00
MAINTENANCE	CEMETERY HIGHWAY 29	20,000.00			7,500.00					12,500.00
MAINTENANCE	VETERAN'S WALKWAY MULCH	3,500.00								3,500.00
CFWD FROM 2021	PARKING LOT LIGHTING-ALM ARENA	5,000.00			5,000.00					0.00
CFWD FROM 2020	CANTEEN REPAIRS-PAK ARENA	30,000.00			30,000.00					0.00
CFWD FROM 2020	LIGHTING STUDY	7,000.00			7,000.00					0.00
	TOTAL P & R	688,000.00	-	-	151,500.00	117,000.00	250,000.00	-	-	169,500.00
	LIBRARY									
UPGRADES TO ALMONTE BRANCH	FACILITY MAINTENANCE/UPGRADES	59,500.00			54,000.00					5,500.00
NEW COMPUTERS	TECHNOLOGY UPGRADES	3,000.00								3,000.00
OUTDOOR PURCHASE OF FURNITURE	FURNITURE AND EQUIPMENT	5,500.00								5,500.00
CARRY FORWARD FROM 2021	ACCESSIBILITY PROJECT	2,500.00			2,500.00					0.00
	TOTAL LIBRARY	70,500.00	0.00	0.00	56,500.00	0.00	0.00	0.00	0.00	14,000.00
	PLANNING & DEVELOPMENT									
Low Priority Project	RESERVE ST. PARKING PLAN	35,000.00								35,000.00
NEW	Update Zoning By-law - OPA 21 (5yr review) and Zoning By-law consolidation	15,000.00				15,000.00				0.00
NEW	Interim Control By-law study	5,000.00								5,000.00
NEW	Community Benefits By-law study	5,000.00				5,000.00				0.00
NEW	Additional Dwelling Units a.k.a Secondary Dwelling Units (and potentially Tiny Ho	5,000.00				5,000.00				0.00
	TOTAL PLANNING	65,000.00	0.00	0.00	0.00	25,000.00	0.00	0.00	0.00	40,000.00

			OTHER SOURCES OF FINANCING							
DESCRIPTION OF PROJECT	BUDGET ITEM	TOTAL	CANADA	PROV./COUNTY	RESERVES	DEVELOPMENT	BANK	OTHER		22 BUDGET
		COST	GRANTS	GRANTS		CHARGES	FINANCING	REVENUE	FUNDRAISING	
	COMM. ECONOMIC									
	DEVELOPMENT									
	BEAUTIFICATION									
FLOWERS FOR DOWNTOWN CORES-SOME RECOVERY	FLOWER BASKETS (ANNUAL)	10,000.00						8,000.00		2,000.00
METAL BANNER FABRICATION	BANNERS	2,500.00								2,500.00
ARBOUR WEEK PLANNING	TREE PLANTING	2,000.00								2,000.00
PURCHASES/REPLACEMENTS CFWD 2021	CHRISTMAS DÉCOR	10,000.00			10,000.00					0.00
NEW TM - Cross reference to Public Works	ONE TONNE TRUCK (SHARED WITH PW)	45,000.00								45,000.00
	SUBTOTAL	69,500.00	0.00	0.00	10,000.00	0.00	0.00	8,000.00	0.00	51,500.00
	MARKETING THE MILLS									
ANNUAL COSTS FOR DIRECTIONAL SIGNAGE	TODS/SIGNS (ANNUAL)	5,000.00								5,000.00
ONGOING MAINTENANCE COSTS	WELCOME SIGNS	8,000.00								8,000.00
ANNUAL REPLACEMENTS	EVENT TENTS	4,500.00								4,500.00
ANNUAL REPLACEMENTS	TABLES & CHAIRS	2,000.00								2,000.00
GRAPHIC DESIGN SOFTWARE	COMPUTER AND SOFTWARE	1,500.00			1,500.00					0.00
CFWD FROM 2020	BUSINESS PARK SIGN	20,000.00			20,000.00					0.00
CFWD FROM 2020	DIRECTIONAL SIGNS	1,500.00			1,500.00					0.00
CFWD FROM 2020	EVENT SIGN STAND	5,000.00			5,000.00					0.00
NEW	OVRT (BENCHES, SHADE, ETC.)	5,000.00								5,000.00
NEW	MRPC WATERFALL LIGHTS LED	15,000.00								15,000.00
NEW	GAZEBO - KIRKLAND PARK	30,000.00								30,000.00
	SUBTOTAL	97,500.00	0.00	0.00	28,000.00	0.00	0.00	0.00	0.00	69,500.00
	TOTAL COMM. ECONOMIC DEVELOPMENT	167,000.00	0.00	0.00	38,000.00	0.00	0.00	8,000.00	0.00	121,000.00
	TOTAL	12,928,479.00	417,467.00	1,591,305.00	3,857,665.85	575,024.00	4,100,000.00	10,000.00	0.00	2,377,017.15

2022 BUDGET

BUDGET ITEM		TOTAL COST
	<u>HARDTOPPING PROJECTS</u>	
2-301-0301-0435	Pavement Renewals -	410,800.00
	TBD - Various	241,400.00
	Concession 4 Pakenham	169,400.00
2-301-0301-0436	Surface Treatment Projects -	901,500.00
	Ramsay Concession 8	627,500.00
	Country Street	274,000.00
	Subtotal	
2-301-0301-0441	Microsurfacing Projects	262,000.00
	Clayton Road (4.73 km)	214,500.00
	Bayview Road (50% split with McNabb Braeside)	47,500.00
	Subtotal	
	TOTAL	1,574,300.00

REVENUES

2022 Budget

Line #	Description	2022 Budget	2021 Budget	\$ Change	% Change	2020 Actual
Taxation						
1	Taxes-Town	- 12,066,968.60	- 11,550,704.00	- 516,264.60	4% -	10,843,691.80
2	Taxes-County	- 8,508,034.00	- 7,668,045.00	- 839,989.00	11% -	7,707,149.13
3	Taxes-Schools	- 3,871,010.56	- 4,100,000.00	228,989.44	-6% -	1,159,591.50
4	Taxes-Schools EP					- 2,531,176.10
5	Taxes-Schools ES					- 328,191.74
6	Taxes-Schools FP					- 10,868.11
7	Taxes-Schools FS					- 26,636.34
8	Supplementary Taxes-Town	- 358,937.96	- 135,000.00	- 223,937.96	166% -	292,292.13
9	Supplementary Taxes-County			-		- 207,550.86
10	Supplementary Taxes-School			-		- 14,665.58
11	Supplementary Taxes-EP			-		- 74,430.58
12	Supplementary Taxes-ES			-		106.01
13	Supplementary Taxes-FP			-		
14	Supplementary Taxes-FS			-		
15	Write off Taxes-Town			-		50,714.45
16	Write off Taxes-County			-		30,527.54
17	Write off Taxes-School			-		23,775.95
18	Capping Adjustments-Commercial			-		
19	Capping Adjustments-Multi Res			-		0.03
20	Capping Adjustments-Industrial			-		
	Total	- 24,804,951.12	- 23,453,749.00	- 1,351,202.12	6% -	23,091,119.89
Federal Grants						
21	Federal Gas Tax Revenue		-	-		
22	Federal Grants-Students		-	-		
	Total	-	-	-	-	-
Provincial Grants						
23	Prov Grant-Administration	- 46,667.79	- 47,000.00	332.21	-1% -	46,667.79
24	Prov Grant-OMPF		- 897,000.00	897,000.00	-100% -	890,600.00
25	Prov Grant-Special Circumstances	- 644,100.00	- 9,900.00	- 634,200.00	6406% -	387,635.48
26	Prov Grant-Livestock	- 4,000.00	- 4,000.00	-	0% -	8,547.65
27	Prov Grant-Drainage Superintendent		- 750.00	750.00	-100% -	504.32
	Total	- 694,767.79	- 958,650.00	263,882.21	6205% -	1,333,955.24
28	County Road Maintenance	-	28,365.00	28,365.00	-100% -	27,974.34
Fees & Service Charges						
29	Photocopy Fees			-	0%	
30	Tax Certificates, Etc.	- 11,000.00	- 10,000.00	1,000.00	10% -	12,300.00
31	Admin. Fees-NSF	- 1,600.00	- 1,500.00	100.00	7% -	1,200.00
32	Admin. Fees-Other	- 1,800.00	- 2,000.00	200.00	-10% -	1,413.10
33	Fire Fees-Other	- 23,000.00	- 11,500.00	- 11,500.00	100% -	15,023.05
34	Roadway Fees	- 1,600.00	- 2,000.00	400.00	-20% -	1,873.03
35	Other PW fees	- 3,500.00	- 3,500.00	-	0% -	6,425.00
36	Fire Fees-Training			-	0% -	1,584.84
37	Planning Fees	- 125,000.00	- 125,000.00	-	0% -	198,596.00
38	Tile Drainage Fees	- 1,630.00	- 3,628.00	1,998.00	-55% -	4,687.45
39	Police-Other	- 600.00	- 600.00	-	0% -	1,000.00
40	Wedding Fees			-	0%	
	Total	- 169,730.00	- 159,728.00	- 10,002.00	32% -	244,102.47

Line #	Description	2022 Budget	2021 Budget	\$ Change	% Change	2020 Actual
Grant in Lieu						
41	PIL-Post Office, Town	- 9,210.00	- 9,210.00	-	0% -	9,335.91
42	PIL-Post Office, County	- 2,995.00	- 2,995.00	-	0% -	2,868.64
43	PIL-Public Works, Town	- 9,935.00	- 9,935.00	-	0% -	6,463.50
44	PIL-Public Works, County	- 5,275.00	- 5,275.00	-	0% -	4,619.74
45	PIL-Public Works, Schools	- 1,800.00	- 1,800.00	-	-	1,895.67
46	PIL-NRC, Town	- 83,360.00	- 83,360.00	-	0% -	83,507.85
47	PIL-NRC, County	- 25,145.00	- 25,145.00	-	0% -	25,584.71
48	PIL-Registry Office, Town	- 4,840.00	- 4,840.00	-	0% -	4,949.70
49	PIL-Registry Office, County	- 3,455.00	- 3,455.00	-	0% -	3,518.14
50	PIL-MTO, Town	- 1,155.00	- 1,155.00	-	0% -	1,381.63
51	PIL-MTO, County	- 825.00	- 825.00	-	0% -	982.03
52	PIL-MNR, Town	- 3,700.00	- 3,700.00	-	0% -	4,066.41
53	PIL-MNR, County	- 2,645.00	- 2,645.00	-	0% -	2,890.32
54	PIL-MBS, Town	- 2,160.00	- 2,160.00	-	0% -	2,523.07
55	PIL-MBS, County	- 1,545.00	- 1,545.00	-	0% -	1,793.34
56	PIL-AGH, Town	- 2,270.00	- 2,270.00	-	0% -	2,279.66
57	PIL-AGH, County	- 1,625.00	- 1,625.00	-	0% -	1,620.34
58	PIL-Ont. Hydro, Town	- 4,680.00	- 4,680.00	-	0% -	4,687.77
59	PIL-Ont. Hydro, County	- 1,765.00	- 1,765.00	-	0% -	1,763.82
60	PIL-Ont. Hydro, Schools	- 135.00	- 135.00	-	0% -	136.17
61	PIL-LCBO, Town	- 2,900.00	- 2,900.00	-	0% -	2,903.19
62	PIL-LCBO, County	- 2,060.00	- 2,060.00	-	0% -	2,063.52
63	PIL-PUC, Town	- 10,700.00	- 10,700.00	-	0% -	10,723.26
64	PIL-PUC, County	- 3,550.00	- 3,550.00	-	0% -	3,555.80
65	PIL-Lagoon, Town	- 57,245.00	- 57,245.00	-	0% -	57,247.02
66	PIL-Lagoon, County	- 19,900.00	- 19,900.00	-	0% -	19,888.30
67	PIL-Landfill site, Town	- 1,895.00	- 1,895.00	-	0% -	1,893.60
68	PIL-Landfill site, County	- 580.00	- 580.00	-	0% -	581.85
	Total	- 267,350.00	- 267,350.00	-	0% -	265,724.96
Other Revenue						
69	Trade Licence	- 7,400.00	- 7,000.00	400.00	6% -	7,250.00
70	Dog Tags	- 7,800.00	- 7,500.00	300.00	4% -	6,525.00
71	Other Licences & Permits	- 14,300.00	- 15,000.00	700.00	-5% -	8,392.92
72	Rental-Land	- 4,300.00	- 5,000.00	700.00	-14% -	5,450.00
73	Rental-Buildings	-	60,000.00	60,000.00	-100% -	34,649.20
74	Rental-Other	-	-	-	-	-
75	Fines-Parking	- 9,800.00	- 8,500.00	1,300.00	15% -	7,313.75
76	Cash in Lieu-Parking	-	-	-	-	-
77	Cash in Lieu of Parkland	-	-	-	-	21,500.00
78	Provincial Offences Revenue	- 83,000.00	- 90,000.00	7,000.00	-8% -	19,847.77
79	Ticket Surcharge-AOTH	- 7,000.00	-	7,000.00	#DIV/0! -	1,390.95
80	Fundraising-Veteran's Walkway	-	-	-	-	-
81	Penalty & Interest-Current Taxes	- 100,000.00	- 100,000.00	-	0% -	55,762.55
82	Penalty & Interest-Tax Arrears	- 138,000.00	- 145,000.00	7,000.00	-5% -	128,130.42
83	Interest on Overdue Accounts-Gen.	-	-	-	-	-
84	Interest Income-Investments	- 100,000.00	- 100,000.00	-	0% -	152,332.18
85	Interest Income-MRPC Loan	- 65,000.00	-	65,000.00	-	-
86	Sale of Land	-	-	-	-	-
87	Sale of Equipment	-	-	-	-	-
88	Sale of Books, Maps	-	-	-	-	174.36
89	Other Revenue	- 612,500.00	- 93,885.00	518,615.00	552% -	480,870.16
90	Transfer from Reserves	- 49,059.80	- 121,140.00	72,080.20	-60% -	92,410.65
91	Transfer from Reserve Fund	- 326,393.61	- 95,870.00	230,523.61	240% -	95,870.00
	Total	- 1,524,553.41	- 848,895.00	- 675,658.41	80% -	1,117,869.91
Total Revenue						
	Total Revenue	- 27,461,352.32	- 25,716,737.00	- 1,744,615.32	7% -	26,080,746.81

2022 Budget

Description	2022 Budget	2021 Budget	\$ Change	% Change	2020 Actual
Remuneration	157,717.00	157,717.00	-	0%	156,522.40
Other Honorariums	12,000.00	3,500.00	8,500.00	243%	2,103.63
CPP	4,500.00	6,994.00	- 2,494.00	-36%	4,429.13
EHT	3,200.00	3,075.00	125.00	4%	3,103.01
Other M & S	12,000.00	12,000.00	-	0%	6,733.38
Telephone	2,500.00	2,500.00	-	0%	2,318.94
Travelling Expense	4,500.00	4,500.00	-	0%	510.77
Association & Convention	21,000.00	21,000.00	-	0%	648.17
Memberships	5,000.00	4,635.00	365.00	8%	4,522.21
Receptions	6,000.00	6,000.00	-	0%	5,373.04
Capital Expenditure	-	-	-	0%	
To Reserves	-	-	-	0%	
Total Expenditures	228,417.00	221,921.00	6,496.00	2.93%	186,264.68

CORPORATE SERVICES
2022 Budget

Line #	Description	2022 Budget	2021 Budget	\$ Change	% Change	2020 Actual
1	Salaries & Wages	1,024,652.11	799,840.00	224,812.11	28%	669,625.97
2	Salaries & Wages-Admin. Student	10,080.00	10,285.00	- 205.00	0%	10,603.07
3	Other Honorariums	4,000.00	4,000.00	-	0%	1,575.00
4	CPP	44,419.55	30,000.00	14,419.55	48%	23,788.18
5	EI	17,640.19	12,765.00	4,875.19	38%	10,219.01
6	Omers	103,779.43	77,015.00	26,764.43	35%	70,640.57
7	Group Insurance	8,719.28	8,315.00	404.28	5%	5,931.73
8	Medical	35,105.76	24,650.00	10,455.76	42%	19,003.68
9	Dental	10,214.28	6,535.00	3,679.28	56%	5,935.18
10	LTD			-	0%	
11	EHT	19,980.72	14,850.00	5,130.72	35%	13,210.30
12	WSIB	26,070.23	16,800.00	9,270.23	55%	8,422.91
13	Employee Assistance Program	4,500.00	4,500.00	-	0%	4,051.68
14	Office Supplies	20,810.00	20,400.00	410.00	2%	20,909.87
15	Office Equipment	500.00	500.00	-	0%	
16	Publications	2,500.00	2,500.00	-	0%	2,258.35
17	Special Circumstances Expense	5,000.00	5,000.00	-	0%	7,315.53
18	Other M & S	11,000.00	10,500.00	500.00	5%	6,295.59
19	Postage & Courier Services	20,600.00	20,600.00	-	0%	18,505.84
20	Fees for Wedding Ceremonies	-	-	-	#DIV/0!	
21	Telephone	21,000.00	15,300.00	5,700.00	37%	19,250.31
22	Legal Fees	15,610.00	15,300.00	310.00	2%	42,231.34
23	Audit Fees	26,530.00	26,010.00	520.00	2%	25,847.03
24	Other Professional Fees	60,000.00	50,000.00	10,000.00	20%	63,388.10
25	Computer Services Expense	122,125.00	122,125.00	-	0%	65,981.36
26	Advertising	51,000.00	50,000.00	1,000.00	2%	66,996.77
27	Travelling Expense	2,500.00	2,500.00	-	0%	1,632.65
28	Alarm Monitoring	1,500.00	2,100.00	- 600.00	-29%	1,404.24
29	Equipment Rentals, Other	16,000.00	14,500.00	1,500.00	10%	12,662.59
30	Memberships	2,800.00	2,000.00	800.00	40%	1,317.79
31	Association & Convention	4,000.00	3,200.00	800.00	25%	3,783.98
32	Seminars/Training	5,500.00	5,500.00	-	0%	1,159.04
33	Insurance	7,525.00	5,400.00	2,125.00	39%	13,507.25
34	Election	60,000.00		60,000.00		
35	Riverwalk			-		15.21
36	Bank Charges	8,935.00	8,935.00	-	0%	9,014.96
37	Admin. Costs allocated to Building	- 61,200.00	- 61,200.00	-	0%	- 60,000.00
38	Capital Expenditure	-	12,500.00	- 12,500.00	0%	
39	To Reserves	381,400.00	381,400.00	-	0%	1,443,762.65
40	New Staffing Costs		74,070.00	- 74,070.00		
Total Expenditures		2,094,796.55	1,798,695.00	296,101.55	16%	2,610,247.73

ADMINISTRATION BUILDINGS

2022 Budget

Line #	Description	2022 Budget	2021 Budget	\$ Change	% Change	2020 Actual
Municipal Office						
1	Salaries & Wages	12,100.00	13,260.00	- 1,160.00	-9%	11,180.81
2	CPP	490.00	575.00	- 85.00	-15%	422.95
3	EI	267.50	360.00	- 92.50	-26%	255.64
4	EHT	235.82	315.00	- 79.18	-25%	225.39
5	WSIB	328.94	465.00	- 136.06	-29%	252.61
6	Other M & S	2,000.00	400.00	1,600.00	400%	859.64
7	Hydro	13,000.00	12,000.00	1,000.00	8%	12,655.03
8	Heat	2,000.00	2,000.00	-	0%	1,526.34
9	Cleaning, Maint., Other Supplies	1,560.00	1,530.00	30.00	2%	1,768.38
10	Insurance (Building Etc.)	21,140.00	12,360.00	8,780.00	71%	11,884.12
11	Rentals & Maintenance	26,000.00	26,000.00	-	0%	17,793.77
12	Long Term Debt Payments	58,013.00	58,013.00	-	0%	57,988.39
13	Capital Expenditure	-	-	-	0%	
14	To Reserves	-	-	-	0%	10,000.00
	Total	137,135.26	127,278.00	9,857.26	8%	126,813.07
Registry Office						
15	Hydro	800.00	800.00	-	0%	341.87
16	Heating	1,650.00	1,500.00	150.00	10%	1,633.51
17	Water	650.00	500.00	150.00	30%	628.04
18	Rentals & Maintenance	1,500.00	1,500.00	-	0%	519.39
19	Capital Expenditure	-	-	-	0%	
20	To Reserves	-	-	-	0%	
	Total	4,600.00	4,300.00	300.00	7%	3,122.81
Almonte Old Town Hall						
21	Labour	30,000.00	34,000.00	- 4,000.00	-12%	4,733.09
22	Other M & S	1,560.00	1,000.00	560.00	56%	552.73
23	Hydro (AOTH & Auditorium)	12,485.00	11,500.00	985.00	9%	12,047.00
24	Heating	6,765.00	6,300.00	465.00	7%	6,511.75
25	Water	2,655.00	1,800.00	855.00	48%	2,199.63
26	Cleaning, Maint., Other Supplies	1,820.00	3,900.00	- 2,080.00	-53%	1,760.72
27	Telephone	1,200.00	1,200.00	-	0%	1,103.13
28	Insurance (Building Etc.)	16,515.00	8,700.00	7,815.00	90%	8,361.24
29	Other S & R	15,853.00	14,790.00	1,063.00	7%	13,773.76
30	Rentals & Maintenance	25,000.00	18,000.00	7,000.00	39%	9,662.01
31	Long Term Debt Payments-Town Hall	200,012.00	199,060.00	952.00	0%	197,769.11
32	Capital Expenditures	38,000.00	39,000.00	- 1,000.00	-3%	6,909.50
33	To Reserves	5,500.00	-	5,500.00	0%	50,890.95
	Total	357,365.00	339,250.00	18,115.00	5%	316,274.62
	Total Expenditures	499,100.26	470,828.00	28,272.26	6%	446,210.50

FIRE DEPARTMENT

2022 Budget

Line #	Description	2022 Budget	2021 Budget	\$ Change	% Change	2020 Actual
1	Remuneration	304,964.00	282,140.00	22,824.00	8%	198,322.07
2	Salaries & Wages	254,509.00	250,000.00	4,509.00	2%	224,495.39
3	Other Honorariums		-	-		
4	Mutual Aid	700.00	700.00	-	0%	
5	Vacation Pay	18,297.84	15,000.00	3,297.84	22%	10,768.28
6	CPP	15,000.00	15,000.00	-	0%	8,118.78
7	EI	5,490.00	5,490.00	-	0%	3,449.47
8	Omers	28,573.00	27,810.00	763.00	3%	21,053.69
9	Group Insurance	2,250.00	2,250.00	-	0%	2,603.52
10	Medical	6,600.00	6,600.00	-	0%	4,805.25
11	Dental	1,755.00	1,755.00	-	0%	1,553.35
12	EHT	8,925.00	8,925.00	-	0%	8,531.37
13	WSIB	16,595.00	16,595.00	-	0%	11,193.57
14	Office Supplies	2,600.00	2,550.00	50.00	2%	1,258.10
15	Special Circumstances Expense		-	-	0%	
16	Other M & S	2,500.00	2,500.00	-	0%	2,572.73
17	Hydro Station 1	5,700.00	4,500.00	1,200.00	27%	4,162.94
18	Hydro Station 2	2,000.00	2,000.00	-		1,409.91
19	Heating Station 1	11,750.00	8,000.00	3,750.00	47%	6,847.15
20	Heating Station 2	4,400.00	3,000.00	1,400.00		3,569.39
21	Water	1,250.00	1,000.00	250.00		1,149.00
22	Cleaning, Maint and other supplies	22,900.00	3,000.00	19,900.00	663%	783.94
23	Postage & Courier Services	300.00	300.00	-	0%	90.03
24	Telephone	4,080.00	4,080.00	-	0%	3,104.38
25	Computer Services Expense	3,000.00	3,000.00	-	0%	8,893.83
26	Travelling Expense	1,500.00	1,500.00	-	0%	132.94
27	Equipment Rentals, Other	6,410.00	6,250.00	160.00	3%	293.77
28	Memberships	1,300.00	1,300.00	-	0%	250.00
29	Association & Convention	5,000.00	5,000.00	-	0%	2,893.02
30	Insurance (Building Etc.)	44,900.00	35,000.00	9,900.00	28%	32,766.03
31	Other S & R	6,500.00	6,500.00	-	0%	1,224.32
32	Contract Fees	23,800.00	25,700.00	- 1,900.00	-7%	19,483.79
33	Misc. Equipment Expense	40,000.00	39,500.00	500.00	1%	16,271.47
34	Personnel (Clothing, Etc.)	11,500.00	11,500.00	-	0%	6,864.90
35	Fire Prevention Inspections	17,500.00	17,500.00	-	0%	2,019.29
36	Communications	8,700.00	8,700.00	-	0%	8,208.44
37	Automatic Aid	13,525.00	13,260.00	265.00	2%	13,293.00
38	Hydrant Rental	3,500.00	3,500.00	-	0%	3,500.00
39	Training	35,000.00	35,000.00	-	0%	7,131.53
40	Contract Repairs/Maintenance	15,200.00	18,500.00	- 3,300.00	-18%	10,518.50
41	Loan Repayment-Fire Halls	68,237.00	68,237.00	-	0%	68,055.06
42	Loan Payments-Fire Trucks	108,052.00	108,052.00	-	0%	21,230.51
43	Loan Payments-SCBA	4,458.00	17,606.00	- 13,148.00	-75%	107,842.00
44	Capital Expenditure	135,500.00	215,450.00	- 79,950.00	-59%	3,899.99
45	To Reserves	13,887.00	22,623.00	- 8,736.00	-39%	38,623.00

Line #	Description	2022 Budget	2021 Budget	\$ Change	% Change	2020 Actual
	Subtotal	1,288,607.84	1,326,873.00	- 38,265.16	-3%	893,237.70
	Vehicles and Equipment					
	Unit #510 Aerial Truck					
46	Fuel & Oil	900.00	900.00	-	0%	1,094.28
47	Repairs & Maintenance	7,000.00	6,000.00	1,000.00	17%	4,148.38
	Total	7,900.00	6,900.00	1,000.00	14%	5,242.66
	Unit #R-2 Rescue Unit					
48	Fuel & Oil	1,000.00	1,000.00	-	0%	394.58
49	Repairs & Maintenance	1,000.00	1,000.00	-		
	Total	2,000.00	2,000.00	-	0%	394.58
	Unit #581 Pak Bush Truck (DISPOSAL)					
50	Almonte Equipment Van		300.00	- 300.00	-100%	109.73
51	Repairs & Maintenance		1,000.00	- 1,000.00	-100%	343.60
	Total	-	1,300.00	- 1,300.00	-100%	453.33
	Unit #550 Van (DISPOSAL)					
52	Fuel & Oil		-	-		
53	Repairs & Maintenance		-	-		
	Total	-	-	-		-
	Unit #571 1/2 Ton Truck					
54	M&R Parts			-	0%	
55	Fuel & Oil	3,000.00	3,000.00	-	0%	1,700.93
56	Repairs & Maintenance	1,500.00	1,500.00	-		1,227.02
	Total	4,500.00	4,500.00	-	0%	2,927.95
	Unit #520 Pumper					
57	Fuel & Oil	1,250.00	1,250.00	-	0%	996.49
58	Licences			-		
59	Repairs & Maintenance	8,000.00	3,500.00	4,500.00	129%	9,258.40
	Total	9,250.00	4,750.00	4,500.00	95%	10,254.89
	Unit #531 Tanker					
60	Fuel & Oil	900.00	900.00	-	0%	499.24
61	Repairs & Maintenance	3,000.00	2,000.00	1,000.00	50%	1,778.68
	Total	3,900.00	2,900.00	1,000.00	34%	2,277.92
	Unit #530 Tanker					
62	Fuel & Oil	1,000.00	1,000.00	-	0%	1,099.71
63	Repairs & Maintenance	3,000.00	2,000.00	1,000.00	50%	2,614.00
	Total	4,000.00	3,000.00	1,000.00	33%	3,713.71
	Unit #521 Pumper (DISPOSAL)					
64	M&R Parts			-		
65	Fuel & Oil			-		
66	Repairs & Maintenance			-		
	Total	-	-	-		-

Line #	Description	2022 Budget	2021 Budget	\$ Change	% Change	2020 Actual
Unit #523 Pumper						
67	Fuel & Oil	900.00	900.00	-	0%	587.71
68	Repairs & Maintenance	4,500.00	3,000.00	1,500.00	50%	3,102.70
	Total	5,400.00	3,900.00	1,500.00	38%	3,690.41
Unit #524 Pumper (DISPOSAL)						
69	Fuel & Oil	-	-	-		
70	Repairs & Maintenance	-	-	-		
	Total	-	-	-		-
Unit #580 Bush Truck						
71	M&R Parts			-	0%	
72	Fuel & Oil	500.00	250.00	250.00	100%	338.85
73	Repairs & Maintenance	3,500.00	3,500.00	-	0%	256.41
	Total	4,000.00	3,750.00	250.00	7%	595.26
Unit #551						
74	Fuel & Oil	900.00	900.00	-	0%	359.21
75	Licences		-	-	0%	
76	Repairs & Maintenance	3,000.00	1,500.00	1,500.00	100%	2,702.32
	Total	3,900.00	2,400.00	1,500.00	63%	3,061.53
Unit #570 Prevention Vehicle						
77	Fuel & Oil	2,600.00	2,600.00	-	0%	1,535.69
78	Licences	120.00	120.00	-	0%	120.00
79	Repairs & Maintenance	2,500.00	1,500.00	1,000.00	67%	207.18
	Total	5,220.00	4,220.00	1,000.00	24%	1,862.87
Unit #590 Side by Side						
80	M&R Parts	500.00	500.00	-	0%	
81	Fuel & Oil	400.00	400.00	-	0%	
82	Repairs & Maintenance	2,500.00	2,500.00	-	0%	
	Total	3,400.00	3,400.00	-	0%	-
Unit #591 Command/Rehab Unit						
83	M&R Parts	500.00	500.00	-	0%	
84	Repairs & Maintenance	1,500.00	1,500.00	-	0%	
	Total	2,000.00	2,000.00	-	0%	-
New Bush Trucks (2) (Delivery 2023)						
85	Fuel & Oil					
86	Repairs & Maintenance					
87	Fuel & Oil					
88	Repairs & Maintenance					
	Total					
	Total Vehicles & Equipment	55,470.00	45,020.00	10,450.00	23%	34,475.11

Line #	Description	2022 Budget	2021 Budget	\$ Change	% Change	2020 Actual
	Total Fire	1,344,077.84	1,371,893.00 -	27,815.16	-2%	927,712.81

PROTECTION TO PERSONS AND PROPERTY-POLICE
2022 Budget

Line #	Description	2022 Budget	2021 Budget	\$ Change	% Change	2020 Actual
1	Other Honorariums	1,000.00	1,000.00	-	0%	200.00
2	Other M & S	750.00	750.00	-	0%	42.56
3	Telephone	650.00	650.00	-	0%	743.16
4	Travelling Expense	2,000.00	2,000.00	-	0%	280.82
5	Association & Convention	6,500.00	6,500.00	-	0%	870.44
6	OPP Contract	1,927,971.00	1,943,149.00	- 15,178.00	-1%	1,932,708.00
7	OPP Special Policing-Ride Program			-	0%	
8	To Reserves	42,928.22		42,928.22	0%	17,707.48
Total Expenditures		1,981,799.22	1,954,049.00	27,750.22	1%	1,952,552.46

BUILDING DEPARTMENT

2022 Budget

Line #	Description	2022 Budget	2021 Budget	\$ Change	% Change	2020 Actual
Revenue						
1	Building Admin. Fees	- 15,000.00	- 15,000.00	-	0%	- 16,540.00
2	Building Sign Fees	- 2,000.00	- 2,000.00	-	0%	- 2,700.00
3	Building Permits	- 600,000.00	- 577,794.00	- 22,206.00	4%	- 675,878.84
	Contract Building Fees					- 3,006.72
4	Transfer from Reserves	- 74,591.13		- 74,591.13	0%	
		- 691,591.13	- 594,794.00	- 96,797.13	16%	- 698,125.56
Expenditures						
5	Salaries & Wages	411,343.32	344,320.00	67,023.32	19%	282,382.18
6	Other Honorariums	50,000.00		50,000.00	0%	
7	CPP	17,060.05	16,618.00	442.05	3%	9,112.41
8	EI	7,529.09	6,702.00	827.09	12%	5,073.56
9	Omers	36,187.06	29,125.00	7,062.06	24%	20,122.53
10	Group Insurance	3,074.40	3,545.00	- 470.60	-13%	1,766.79
11	Medical	8,874.24	12,460.00	- 3,585.76	-29%	8,269.55
12	Dental	2,511.24	3,166.00	- 654.76	-21%	1,853.88
13	EHT	8,021.19	7,850.00	171.19	2%	6,304.42
14	WSIB	11,188.54	9,545.00	1,643.54	17%	6,942.04
15	Office Supplies	5,000.00	4,284.00	716.00	17%	4,918.72
16	Postage & Courier Services	816.00	816.00	-	0%	537.01
17	Telephone	3,600.00	2,958.00	642.00	22%	3,468.34
18	Legal Fees	5,250.00	5,250.00	-	0%	8,417.33
19	Other Professional Fees	4,000.00	4,000.00	-	0%	2,228.54
19	Computer Services Expense	16,550.00	16,550.00	-	0%	14,045.10
20	Advertising			-	0%	
21	Travelling Expense	2,040.00	2,040.00	-	0%	422.28
22	Equipment Rentals, Other					
23	Memberships	2,040.00	2,040.00	-	0%	1,160.89
24	Association & Convention	3,570.00	3,570.00	-	0%	607.50
25	Insurance (Building Etc.)	5,700.00	3,750.00	1,950.00	52%	3,681.17
26	Misc. Vehicle Expense	3,060.00	3,060.00	-	0%	12,293.09
27	Personnel (Clothing, Etc.)	2,856.00	2,856.00	-	0%	406.78
28	Personnel (Courses/Memberships, Etc.)	6,120.00	6,120.00	-	0%	5,499.17
29	Fuel & Oil	4,000.00	3,468.00	532.00	15%	3,623.83
30	Contracted Services	10,000.00	10,000.00	-	0%	
31	Admin. Costs allocated	61,200.00	61,200.00	-	0%	60,000.00
32	Capital Expenditure	-		-	0%	
33	Transfer to Reserves	-	29,501.00	- 29,501.00	0%	234,988.45
	Total Expenditures	691,591.13	594,794.00	96,797.13	16%	698,125.56
	Net Building Dept.	0.00	-	0.00	0%	-

PROTECTION TO PERSONS & PROPERTY

2022 Budget

Line #	Description	2022 Budget	2021 Budget	\$ Change	% Change	2020 Actual
MVC						
1	Grant to MVC	89,764.50	87,150.00	2,614.50	3%	82,596.00
Animal Control						
2	Animal Control Other M & S	400.00	400.00	-	0%	1,158.49
3	Animal Control Contract	27,050.00	26,000.00	1,050.00	4%	23,628.69
	Total	27,450.00	26,400.00	1,050.00	4%	24,787.18
By-Law Enforcement						
4	Remuneration and Benefits	40,000.00	50,000.00	- 10,000.00	-20%	31,592.47
5	Bylaw Enforcement-Postage & Courier	250.00	250.00	-	0%	652.87
6	Bylaw Enforcement Legal Fees	500.00	500.00	-	0%	
7	Bylaw Enforcement Travelling Expense	100.00	100.00	-	0%	
	Bylaw Enforcement Contract	36,415.00	35,700.00	715.00		42,320.20
	Total	77,265.00	86,550.00	- 9,285.00	0%	74,565.54
Accessibility						
8	Accessibility Office Supplies			-	0%	
9	Accessibility Travelling Expense			-		
10	Accessibility Conferences			-	0%	
11	Accessibility Promotional/Educational	250.00	250.00	-	0%	
12	Accessibility Reference Materials			-	0%	
13	Accessibility Capital Expenditure			-	0%	
14	Accessibility To Reserves			-	0%	
	Total	250.00	250.00	-	0%	-
Livestock						
15	Livestock Remuneration	2,000.00	2,000.00	-	0%	1,020.00
16	Livestock Other M & S	100.00	100.00	-	0%	192.54
17	Livestock Valuations	4,000.00	4,000.00	-	0%	8,037.65
	Total	6,100.00	6,100.00	-	0%	9,250.19
Health & Safety (HR position)						
18	Health & Safety Training	2,000.00	2,000.00	-	0%	1,021.01
19	Salary		82,610.00	- 82,610.00	-100%	79,137.62
20	CPP		3,166.00	- 3,166.00	-100%	2,898.00
21	EI		1,245.00	- 1,245.00	-100%	1,198.93
22	OMERS		8,610.00	- 8,610.00	-100%	8,686.12
23	Group Insurance		750.00	- 750.00	-100%	588.70
24	Medical		2,170.00	- 2,170.00	-100%	1,922.10
25	Dental		580.00	- 580.00	-100%	579.34
26	EHT		1,610.00	- 1,610.00	-100%	1,599.02
27	WSIB		1,790.00	- 1,790.00	-100%	1,792.14
28	Telephone	1,200.00	1,200.00	-	0%	664.77
29	Travelling Expense	250.00	250.00	-	0%	176.78
30	Memberships	300.00		300.00		269.66
31	Conferences/Training	750.00	750.00	-	0%	

Line #	Description	2022 Budget	2021 Budget	\$ Change	% Change	2020 Actual
32	Benefits			-	0%	
33	Capital Expenditure			-	0%	
	Total	4,500.00	106,731.00	- 102,231.00	-96%	100,534.19
	Emergency Management					
34	Emergency Management Office Supplies	700.00	700.00	-	0%	61.14
35	Emergency Management Travelling Expense	150.00	150.00	-	0%	46.36
36	Emergency Management Conferences & Training	2,500.00	500.00	2,000.00	400%	500.00
37	Emergency Management Public Awareness	850.00	850.00	-	0%	1,425.47
38	Emergency Control Operations	6,500.00	3,500.00	3,000.00	0%	
	Total	10,700.00	5,700.00	5,000.00	88%	2,032.97
	Crossing Guards				0%	
39	Labour	9,365.00	9,180.00	185.00	0%	4,732.91
40	Other M&S	500.00	500.00	-	0%	
	Total	9,865.00	9,680.00	185.00	0%	4,732.91
	Total Expenditures	225,894.50	328,561.00	- 102,666.50	-31%	298,498.98

TRANSPORTATION

2022 Budget

Line #	Description	2022 Budget	2021 Budget	\$ Change	% Change	2020 Actual
Administration						
1	Salaries & Wages	249,392.52	192,360.00	57,032.52	30%	222,336.14
2	Admin/Traffic Count Student	22,697.00	24,565.00	- 1,868.00	-8%	
3	Overtime	5,000.00		5,000.00	0%	3,125.23
4	Other Honorariums	650.00	650.00	-	0%	
5	Vacation Pay	96,692.00	78,775.00	17,917.00	23%	82,900.61
6	Sick Leave	10,000.00	8,670.00	1,330.00	15%	52,612.97
7	Family Leave	18,030.00	16,725.00	1,305.00	8%	9,869.69
8	Statutory Holidays	59,425.00	52,045.00	7,380.00	14%	43,133.23
9	Bereavement Leave	1,500.00	1,500.00	-	0%	
10	CPP	48,688.00	45,000.00	3,688.00	8%	42,694.86
11	EI	21,200.00	20,000.00	1,200.00	6%	18,188.19
12	Omers	104,850.00	89,485.00	15,365.00	17%	89,926.88
13	Group Insurance	9,375.00	7,535.00	1,840.00	24%	6,893.31
14	Medical	30,150.00	28,000.00	2,150.00	8%	24,859.39
15	Dental	8,000.00	8,000.00	-	0%	8,174.78
16	EHT	22,500.00	22,500.00	-	0%	20,427.30
17	WSIB	40,000.00	37,000.00	3,000.00	8%	28,537.97
18	Office Supplies	20,550.00	13,000.00	7,550.00	58%	14,445.83
19	Postage & Courier Services	2,000.00	2,000.00	-	0%	507.83
20	Telephone	1,625.00	1,625.00	-	0%	1,383.16
21	Legal Fees	1,500.00	1,100.00	400.00	36%	
22	Engineering Fees	10,000.00	5,000.00	5,000.00	100%	8,863.23
23	Advertising	1,200.00	500.00	700.00	140%	2,304.58
24	Travelling Expense	2,400.00	2,400.00	-	0%	1,653.57
25	Association & Convention	4,300.00	4,300.00	-	0%	6,083.62
26	Seminars	650.00	650.00	-	0%	169.50
27	Insurance (Building Etc.)	42,315.00	28,100.00	14,215.00	51%	27,009.00
28	Other S & R	10,000.00	4,000.00	6,000.00	150%	6,969.19
29	Personnel (Clothing, Etc.)	20,900.00	14,000.00	6,900.00	49%	14,787.57
30	Communications	15,500.00	13,500.00	2,000.00	15%	15,206.07
31	Technical Courses	19,000.00	19,000.00	-	0%	14,841.14
32	Personnel (Courses/Memberships, Etc.)	3,000.00	2,600.00	400.00	15%	2,846.62
33	Fuel & Oil			-	0%	11,216.39
34	Machine Rental (town)			-	0%	
35	Town Equipt. Rental Adjustment	- 497,022.00	- 415,475.00	- 81,547.00	20%	- 443,966.93
36	Long Term Debt Charges-Roads	609,339.00	540,202.00	69,137.00	13%	527,807.35
37	Capital Expenditure	545,971.00	728,111.00	- 182,140.00	-25%	725,645.29
38	To Reserves	131,056.00	305,155.00	- 174,099.00	-57%	652,418.43
	Total Administration	1,692,433.52	1,902,578.00	- 210,144.48	-11%	2,243,532.99
Almonte Ward Garage						
39	Almonte Ward Garage Labour	1,000.00	410.00	590.00	144%	1,892.73
40	Almonte Ward Garage-Other	1,050.00	1,020.00	30.00	3%	1,197.08
	Total	2,050.00	1,430.00	620.00	43%	3,089.81
Pak. Ward Garage						
41	Pak. Ward Garage Labour	3,160.00	3,160.00	-	0%	3,175.00
42	Pak. Ward Garage Hydro	3,825.00	3,825.00	-	0%	2,526.59
43	Pak. Ward Garage Heating	3,160.00	3,160.00	-	0%	2,021.27
NEW	Pak. Ward Garage Maintenance & Cleaning	5,000.00				
44	Pak. Ward Garage Telephone	1,500.00	1,430.00	70.00	5%	1,473.69
45	Pak. Ward Garage Insurance	1,405.00	915.00	490.00	54%	880.72
46	Pak. Ward Garage Other	750.00	750.00	-	0%	15.03

Line #	Description	2022 Budget	2021 Budget	\$ Change	% Change	2020 Actual
47	Pak. Ward Garage Alarm Monitoring	1,000.00	750.00	250.00	33%	987.47
48	Pak. Ward Garage Tools, Stock Etc.	8,000.00	7,500.00	500.00	7%	7,666.82
	Total	27,800.00	21,490.00	1,310.00	6%	18,746.59
	Ramsay Ward Garage					
49	Ramsay Ward Garage Labour	10,900.00	10,200.00	700.00	7%	9,814.71
50	Ramsay Ward Garage Overtime	275.00		275.00	0%	133.34
51	Ramsay Ward Garage Hydro	24,000.00	24,000.00	-	0%	20,725.72
52	Ramsay Ward Garage Heating	8,000.00	8,000.00	-	0%	5,410.84
53	Ramsay Ward Garage Cleaning, Maint. Etc.	11,025.00	5,610.00	5,415.00	97%	5,086.01
54	Ramsay Ward Garage Telephone	1,635.00	1,635.00	-	0%	2,977.56
55	Ramsay Ward Garage Insurance (Building Etc.)	2,340.00	1,530.00	810.00	53%	1,467.89
56	Ramsay Ward Garage Other S & R	1,700.00	1,225.00	475.00	39%	1,453.68
57	Ramsay Ward Garage Alarm Monitoring	800.00	800.00	-	0%	384.66
58	Ramsay Ward Garage Tools, Stock Etc.	37,425.00	34,000.00	3,425.00	10%	26,976.68
59	Ramsay Ward Garage Contract (Hydro replace light)			-	0%	
	Total	98,100.00	87,000.00	11,100.00	13%	74,431.09
	Total Roads & Public Works Facilities	127,950.00	109,920.00	13,030.00	12%	96,267.49
	Street Lighting					
60	Street Lighting Labour	625.00	510.00	115.00	23%	
61	Street Lighting Hydro	68,000.00	65,000.00	3,000.00	5%	64,802.89
62	Street Lighting Machine Rental (town)			-	0%	23.00
63	Street Lighting Contract	13,100.00	9,180.00	3,920.00	43%	9,642.15
	Total	81,725.00	74,690.00	7,035.00	9%	74,468.04
	Pakenham Bridge					
64	Pakenham Bridge Hydro	1,000.00	500.00	500.00	100%	955.01
	Bridges & Culverts					
65	Bridges & Culverts Labour	15,300.00	15,300.00	-	0%	9,277.40
66	Bridges & Culverts Overtime	850.00		850.00	0%	60.55
67	Bridges & Culverts Machine Rental (town)	6,325.00	6,120.00	205.00	3%	3,998.90
68	Bridges & Culverts Materials	65,000.00	65,000.00	-	0%	15,880.44
	Total	87,475.00	86,420.00	1,055.00	1%	29,217.29
	Hydrants					
69	Hydrants Labour	8,800.00	7,855.00	945.00	12%	5,098.08
70	Hydrants Overtime	450.00		450.00	0%	199.74
71	Hydrants Machine Rental (town)	1,950.00	1,835.00	115.00	6%	1,753.10
72	Hydrants Materials	12,500.00	12,500.00	-	0%	353.90
	Total	23,700.00	22,190.00	1,510.00	7%	7,404.82
	Drainage					
73	Drainage Labour	10,000.00	-	10,000.00	0%	
74	Drainage Machine Rental (town)	1,000.00	-	1,000.00	0%	
	Total	11,000.00	-	11,000.00	0%	-
	Flood Control					
75	Flood Control Labour	6,835.00	6,835.00	-	0%	4,798.33
76	Flood Control Overtime	1,530.00	1,530.00	-	0%	1,223.99
77	Flood Control Machine Rental (town)	4,925.00	2,140.00	2,785.00	130%	2,444.35
78	Flood Control Materials	5,500.00	5,500.00	-	0%	4,446.10
	Total	18,790.00	16,005.00	2,785.00	17%	12,912.77
	Road Patrol					
79	Road Patrol Labour	39,270.00	39,270.00	-	0%	27,702.00
80	Road Patrol Overtime	6,500.00	6,120.00	380.00	6%	2,227.96
81	Road Patrol Machine Rental (town)	7,300.00	6,325.00	975.00	15%	6,573.00

Line #	Description	2022 Budget	2021 Budget	\$ Change	% Change	2020 Actual
	Total	53,070.00	51,715.00	1,355.00	3%	36,502.96
	Grass Mowing					
82	Grass Mowing Labour	7,900.00	7,140.00	760.00	11%	12,911.47
83	Grass Mowing Machine Rental (town)	6,120.00	6,120.00	-	0%	937.43
84	Grass Mowing Materials	5,100.00	5,100.00	-	0%	9,167.90
	Grass Mowing-Wild Parsnip	50,000.00	60,000.00			673.59
85	Grass Mowing Contract	29,000.00	21,600.00	7,400.00	34%	42,545.07
	Total	98,120.00	99,960.00	8,160.00	8%	66,235.46
	Brushing, Tree Trim & Removal					
86	Brushing, Tree Trim & Removal Labour	32,000.00	34,780.00	- 2,780.00	-8%	16,409.69
87	Brushing, Tree Trim & Removal Overtime	2,025.00	1,735.00	290.00	17%	675.61
88	Brushing, Tree Trim & Removal Machine Rental	11,220.00	11,220.00	-	0%	7,393.20
89	Brushing, Tree Trim & Removal Materials	3,350.00		3,350.00	0%	11.18
90	Brushing, Tree Trim & Removal Contract	37,500.00	37,500.00	-	0%	23,023.20
	Total	86,095.00	85,235.00	860.00	1%	47,512.88
	Ditching					
91	Ditching Labour	10,000.00	9,895.00	105.00	1%	9,089.50
92	Ditching Overtime	300.00	205.00	95.00	46%	226.47
93	Ditching Machine Rental (town)	5,900.00	6,120.00	- 220.00	-4%	8,477.20
94	Ditching Materials	2,800.00	3,060.00	- 260.00	-8%	111.94
95	Ditching Contract	42,000.00	37,500.00	4,500.00	12%	19,378.91
	Total	61,000.00	56,780.00	4,220.00	7%	37,284.02
	Catch Basins					
96	Catch Basins Labour	6,600.00	6,220.00	380.00	6%	2,504.64
97	Catch Basins Overtime	1,400.00	615.00	785.00	128%	48.49
98	Catch Basins Machine Rental (town)	2,050.00	1,530.00	520.00	34%	1,230.10
99	Catch Basins Materials	7,500.00	7,500.00	-	0%	3,753.17
100	Catch Basins Contract	19,500.00	19,500.00	-	0%	10,153.00
	Total	37,050.00	35,365.00	1,685.00	5%	17,689.40
	Debris & Litter					
101	Debris & Litter Labour	12,000.00	14,280.00	- 2,280.00	-16%	7,336.26
102	Debris & Litter Overtime	915.00	915.00	-	0%	529.68
103	Debris & Litter Machine Rental (town)	3,060.00	3,060.00	-	0%	2,504.45
104	Debris & Litter Materials	925.00	920.00	5.00	1%	842.83
	Total	16,900.00	19,175.00	- 2,275.00	-12%	11,213.22
	Storm Sewers					
105	Storm Sewers Labour	3,000.00	3,470.00	- 470.00	-14%	400.66
106	Storm Sewers Overtime	305.00	305.00	-	0%	
107	Storm Sewers Machine Rental (town)	510.00	510.00	-	0%	75.60
108	Storm Sewers Materials	3,925.00	3,060.00	865.00	28%	
109	Storm Sewers Contract	8,000.00	8,000.00	-	0%	60.00
	Total	15,740.00	15,345.00	395.00	3%	536.26
	Curbs & Sidewalks					
110	Curbs & Sidewalks Labour	8,160.00	8,160.00	-	0%	1,092.41
111	Curbs & Sidewalks Overtime	205.00	205.00	-	0%	
112	Curbs & Sidewalks Machine Rental (town)	2,100.00	1,835.00	265.00	14%	553.40
113	Curbs & Sidewalks Materials	1,530.00	1,530.00	-	0%	
114	Curbs & Sidewalks Contract	50,000.00	50,000.00	-	0%	37,936.10
	Total	61,995.00	61,730.00	265.00	0%	39,581.91
	Total Roadside Maintenance	376,900.00	373,590.00	13,310.00	4%	220,053.15
	Patching					

Line #	Description	2022 Budget	2021 Budget	\$ Change	% Change	2020 Actual
115	Patching Labour	59,000.00	51,000.00	8,000.00	16%	71,604.05
116	Patching Overtime	300.00	205.00	95.00	46%	214.06
117	Patching Machine Rental (town)	16,250.00	14,280.00	1,970.00	14%	20,749.00
118	Patching Materials	50,000.00	44,370.00	5,630.00	13%	37,636.73
	Total	125,550.00	109,855.00	15,695.00	14%	130,203.84
	Sweeping					
119	Sweeping Labour	4,080.00	4,080.00	-	0%	2,685.07
120	Sweeping Overtime	1,650.00	1,530.00	120.00	8%	1,220.98
121	Sweeping Machine Rental (town)	3,800.00	3,800.00	-	0%	3,249.55
122	Sweeping Materials			-	0%	
123	Sweeping Contract	25,500.00	25,500.00	-	0%	21,857.53
	Total	35,030.00	34,910.00	120.00	0%	29,013.13
	Shoulder Maintenance					
124	Shoulder Maintenance Labour	5,000.00	4,285.00	715.00	17%	4,626.58
125	Shoulder Maintenance Machine Rental (town)	3,000.00	2,040.00	960.00	47%	6,302.75
126	Shoulder Maintenance Materials	7,500.00	7,500.00	-	0%	1,518.37
	Shoulder Maintenance Contract	7,500.00	7,500.00			
	Total	23,000.00	21,325.00	1,675.00	8%	12,447.70
	Total Hardtop Maintenance	183,580.00	166,090.00	17,490.00	11%	171,664.67
	Patches & Washouts					
127	Patches & Washouts Labour	2,550.00	2,550.00	-	0%	1,571.50
128	Patches & Washouts Overtime	500.00		500.00	0%	339.48
129	Patches & Washouts Machine Rental (town)	4,080.00	4,080.00	-	0%	1,024.40
130	Patches & Washouts Materials	29,500.00	29,000.00	500.00	2%	26,980.68
	Total	36,630.00	35,630.00	1,000.00	3%	29,916.06
	Grading					
131	Grading Labour	49,575.00	49,575.00	-	0%	36,717.72
132	Grading Overtime	5,850.00	3,570.00	2,280.00	64%	5,303.98
133	Grading Machine Rental (town)	62,195.00	56,100.00	6,095.00	11%	50,577.83
134	Grading Materials			-	0%	
	Total	117,620.00	109,245.00	8,375.00	8%	92,599.53
	Dust Layer					
135	Dust Layer Labour	3,000.00	3,470.00	- 470.00	-14%	1,106.62
136	Dust Layer Overtime	410.00	410.00	-	0%	78.96
137	Dust Layer Machine Rental (town)	915.00	915.00	-	0%	290.40
138	Dust Layer Materials	115,770.00	113,500.00	2,270.00	2%	106,634.10
	Total	120,095.00	118,295.00	1,800.00	2%	108,110.08
	Gravel Resurfacing					
139	Gravel Resurfacing Labour	8,975.00	8,975.00	-	0%	4,956.18
140	Gravel Resurfacing Overtime	255.00	255.00	-	0%	36.81
141	Gravel Resurfacing Machine Rental (town)	9,180.00	9,180.00	-	0%	5,098.65
	Total	18,410.00	18,410.00	-	0%	10,091.64
	Total Loose Top Maintenance	292,755.00	281,580.00	11,175.00	4%	240,717.31
	Snowplowing					
142	Snowplowing Labour	65,000.00	75,480.00	- 10,480.00	-14%	45,844.39
143	Snowplowing Overtime	50,750.00	32,640.00	18,110.00	55%	39,911.73
144	Snowplowing Machine Rental (town)	171,700.00	145,860.00	25,840.00	18%	142,247.35
	Total	287,450.00	253,980.00	33,470.00	13%	228,003.47
	Snow Removal					
145	Snow Removal Labour	24,000.00	34,680.00	- 10,680.00	-31%	21,099.50

Line #	Description	2022 Budget	2021 Budget	\$ Change	% Change	2020 Actual
146	Snow Removal Overtime	28,000.00	13,260.00	14,740.00	111%	24,484.92
147	Snow Removal Machine Rental (town)	52,812.00	40,800.00	12,012.00	29%	58,636.20
148	Snow Removal Materials			-	0%	
149	Snow Removal Contract	102,500.00	102,500.00	-	0%	94,709.29
	Total	207,312.00	191,240.00	16,072.00	8%	198,929.91
	Sanding & Salting					
150	Sanding & Salting Labour	20,500.00	18,975.00	1,525.00	8%	15,671.93
151	Sanding & Salting Overtime	18,850.00	12,240.00	6,610.00	54%	10,161.25
152	Sanding & Salting Machine Rental (town)	61,400.00	35,700.00	25,700.00	72%	50,533.20
153	Sanding & Salting Materials	387,500.00	387,500.00	-	0%	324,769.03
	Total	488,250.00	454,415.00	33,835.00	7%	401,135.41
	Culvert Thawing & CB Cleaning					
154	Culvert Thawing & CB Cleaning Machine Rental			-	0%	
	Total	-	-	-	0%	-
	Plowing/Sanding Sidewalks					
155	Plowing/Sanding Sidewalks Labour	11,220.00	11,220.00	-	0%	7,839.63
156	Plowing/Sanding Sidewalks Overtime	8,300.00	5,100.00	3,200.00	63%	5,860.77
157	Plowing/Sanding Sidewalks Machine Rental (town)	16,320.00	16,320.00	-	0%	13,700.75
158	Plowing/Sanding Sidewalks Materials			-	0%	-
159	Plowing/Sanding Sidewalks Contract	8,650.00	8,160.00	490.00		6,985.82
	Total	44,490.00	40,800.00	3,690.00	9%	34,386.97
	Total Winter Control	1,027,502.00	940,435.00	87,067.00	9%	862,455.76
	Traffic Signs & Line Painting					
160	Traffic Signs & Line Painting Labour	16,000.00	14,895.00	1,105.00	7%	11,348.17
161	Traffic Signs & Line Painting Overtime	600.00	305.00	295.00	97%	361.56
162	Traffic Signs & Line Painting Machine Rental	3,200.00	2,550.00	650.00	25%	3,454.90
163	Traffic Signs & Line Painting Materials	13,000.00	13,000.00	-	0%	13,279.38
164	Traffic Signs & Line Painting Contract	36,000.00	27,000.00	9,000.00	33%	35,029.02
	Total	68,800.00	57,750.00	11,050.00	19%	63,473.03
	Traffic Lights					
165	Traffic Lights Labour	205.00	205.00	-	0%	
166	Traffic Lights Overtime				0%	
167	Traffic Lights Hydro	3,570.00	3,570.00	-	0%	2,638.08
168	Traffic Lights Materials	1,020.00	1,020.00	-	0%	
169	Traffic Lights Contract	3,000.00	2,800.00	200.00	7%	8,619.06
	Total	7,795.00	7,595.00	200.00	3%	11,257.14
	Railway Crossing					
170	Railway Crossing Labour	200.00		200.00	0%	
171	Railway Crossing Overtime	-			0%	
172	Railway Crossing Contract	7,500.00	-	7,500.00	0%	
	Total	7,700.00	-	7,700.00	0%	-
	Total Safety Devices	84,295.00	65,345.00	18,950.00	29%	74,730.17
	Entrances & Addressing					
173	Entrances & Addressing Labour	2,960.00	2,960.00	-	0%	3,697.40
174	Entrances & Addressing Machine Rental (town)	510.00	510.00	-	0%	623.70
175	Entrances & Addressing Materials	1,530.00	1,530.00	-	0%	228.96
	Total	5,000.00	5,000.00	-	0%	4,550.06
	Municipal Addressing					
	Total Private Entrances & Municipal Addressing	5,000.00	5,000.00	-	0%	4,550.06

Line #	Description	2022 Budget	2021 Budget	\$ Change	% Change	2020 Actual
Town Property						
176	Town Property Labour	15,550.00	9,690.00	5,860.00	60%	14,882.91
177	Town Property Overtime	1,275.00	510.00	765.00	150%	1,184.16
178	Town Property Machine Rental (town)	3,650.00	3,060.00	590.00	19%	3,859.10
179	Town Property Materials	4,500.00	6,120.00	- 1,620.00	-26%	1,873.59
	Total	24,975.00	19,380.00	5,595.00	29%	21,799.76
Maintenance-Other						
180	On Call Labour	20,000.00	7,145.00	12,855.00	180%	6,915.00
181	On Call Overtime			-	0%	
182	Safety Equipment Materials	2,345.00	2,345.00	-	0%	2,284.86
183	Parks & Rec Labour	4,590.00	4,590.00	-	0%	1,937.78
184	Parks & Rec Overtime	325.00	305.00	20.00	7%	132.92
185	Other Depts Labour	3,300.00	2,550.00	750.00	29%	3,861.55
186	Other Depts. Overtime	900.00	305.00	595.00	195%	1,624.50
	Total	31,460.00	17,240.00	14,220.00	82%	16,756.61
Ontario One Call						
187	Ontario One Call Labour	6,020.00	6,020.00	-	0%	3,737.22
188	Ontario One Call Overtime	225.00	205.00	20.00	10%	49.07
189	Ontario One Call Materials	205.00	205.00	-	0%	
190	Ontario One Call Machine Rental (town)	1,000.00	305.00	695.00	0%	899.70
191	Ontario One Call Contract	525.00	510.00	15.00	3%	315.88
	Total	7,975.00	7,245.00	730.00	10%	5,001.87
	Total Maintenance Other	64,410.00	43,865.00	20,545.00	121%	43,558.24
	Total Vehicles & Equipment	711,366.00	683,383.00	27,983.00	4%	673,792.24
	Total Expenditures	4,842,951.52	4,823,306.00	24,645.52	1%	4,792,782.97

SEPTAGE

2022 Budget

Line #	Description	2022 Budget	2021 Budget	\$ Change	% Change	2020 Actual
Revenue						
1	Septage Fees	<u>-50,000.00</u>	<u>-50,000.00</u>	-	0%	-79,295.34
Expenditures						
2	Contract Costs	30,000.00	30,000.00	-	0%	25,000.00
3	Capital Expenditures			-	0%	
4	To Reserves	<u>20,000.00</u>	<u>20,000.00</u>	-	0%	54,295.34
Total Expenditures		<u>50,000.00</u>	<u>50,000.00</u>	-	0%	79,295.34
Net Septage						
		<u>-</u>	<u>-</u>	-	0%	-

WASTE MANAGEMENT

2022 Budget

Line #	Description	2022 Budget	2021 Budget	\$ Change	% Change	2020 Actual
Revenue						
1	Garbage Tags	- 10,000.00	- 9,000.00	- 1,000.00	11%	- 15,408.00
2	Garbage Fees	- 1,637,244.00	- 1,674,955.00	37,711.00	-2%	- 1,470,520.00
3	Blue Box Receipts	- 500.00	- 500.00	-	0%	- 1,194.75
4	Recycling Revenue	- 165,000.00	- 165,000.00	-	0%	- 183,522.36
5	Dump Fees	-	-	-	#DIV/0!	-
6	Composting Units	- 750.00	- 750.00	-	0%	- 601.80
	Reserves	- 301,870.00	- 178,000.00	- 123,870.00	70%	- 135,782.57
	Total Revenue	- 2,115,364.00	- 2,028,205.00	- 87,159.00	4%	- 1,807,029.48
Expenditures						
Administration						
7	Labour	38,951.00	38,945.00	6.00	0%	16,719.61
8	Overtime	-	-	-	0%	-
9	Vacation Pay	615.00	615.00	-	0%	524.60
10	Family Leave	-	-	-	0%	-
11	Statutory Holidays	700.00	700.00	-	0%	411.93
12	Advertising	5,000.00	-	5,000.00	0%	3,550.42
13	Travelling Expense	750.00	750.00	-	0%	-
14	Technical Courses	1,100.00	1,100.00	-	0%	-
	Total	47,116.00	42,110.00	5,006.00	12%	21,206.56
Waste Collection						
15	Waste Collection Labour	5,000.00	-	5,000.00	0%	28,234.50
16	Waste Collection Postage & Courier Services	5,000.00	4,635.00	365.00	8%	4,723.74
17	Waste Collection Other S & R	2,900.00	1,700.00	1,200.00	71%	154.09
18	Waste Collection Machine Rental (town)	200.00	200.00	-	0%	9.00
19	Garbage Collection Contract	810,000.00	840,000.00	- 30,000.00	-4%	812,348.06
20	Contract Landfill Depot Passes (Disposal)	145,000.00	100,000.00	45,000.00	45%	142,346.17
21	Recycling Collection Contract	826,800.00	780,000.00	46,800.00	6%	604,997.00
22	Waste Collection Spring Large Item	10,000.00	-	10,000.00	0%	7,412.10
23	Waste Collection Waste Diversion Program	40,000.00	40,000.00	-	0%	23,030.56
	Total	1,844,900.00	1,766,535.00	78,365.00	4%	1,623,255.22
Landfill Site						
24	Landfill Site Labour	10,388.00	10,200.00	188.00	2%	7,440.36
25	Landfill Site Overtime	500.00	500.00	-	0%	159.76
26	Landfill Site Hydro	2,040.00	2,040.00	-	0%	1,564.30
27	Landfill Site Telephone	-	-	-	0%	-
28	Landfill Site Engineering Fees	2,500.00	2,500.00	-	0%	-
29	Landfill Site Insurance (Building Etc.)	-	-	-	0%	-
30	Landfill Site Other S & R	69,360.00	69,360.00	-	0%	59,543.90
31	Landfill Site Machine Rental (town)	1,500.00	1,500.00	-	0%	1,164.50
32	Landfill Site Materials	25,000.00	25,000.00	-	0%	321.53
33	Landfill Site Contract	13,260.00	13,260.00	-	0%	5,106.30
34	Capital Expenditure	72,000.00	71,700.00	300.00	0%	63,083.63
35	To Reserves	-	-	-	#DIV/0!	8,000.00
	Total	196,548.00	196,060.00	488.00	0%	146,384.28
Pak. Waste Recycle Depot						
36	Pak. Waste Recycle Depot Labour	5,600.00	5,100.00	500.00	10%	5,311.89
37	Pak. Waste Recycle Depot Overtime	500.00	500.00	-	0%	704.45

Line #	Description	2022 Budget	2021 Budget	\$ Change	% Change	2020 Actual
38	Pak. Waste Recycle Depot Other S&R	3,500.00	1,700.00	1,800.00	106%	1,714.27
39	Pak. Waste Recycle Depot Machine Rental (town	1,200.00	1,200.00	-	0%	1,005.00
40	Pak. Waste Recycle Depot Materials			-	0%	
41	Pak. Waste Recycle Depot Contract			-	0%	
	Total	10,800.00	8,500.00	2,300.00	27%	8,735.61
	Waste Diversion Program					
42	Env. Advisory Committee			-	0%	
43	Waste Diversion Program Postage & Courier Services			-	0%	
44	Waste Diversion Program Promotional/Education	14,500.00	14,500.00	-	0%	7,447.81
45	Waste Diversion Prog.Subscriptions/Books/Maga	500.00	500.00	-	0%	
46	Waste Diversion Program Composters	1,000.00		1,000.00	0%	
	Total	16,000.00	15,000.00	1,000.00	7%	7,447.81
	Total Expenditures	2,115,364.00	2,028,205.00	87,159.00	4%	1,807,029.48
	Net Waste Management	-	-			-

DAYCARE
2022 Budget

Line #	Description	2022 Budget	2021 Budget	\$ Change	% Change	2020 Actual
1	Capital	16,000.00	8,000.00	8,000.00	100%	
2	Transfers to Reserves	-		-	0%	37,175.00
3	Municipal Grant	1,315.00	7,894.00	- 6,579.00	-83%	
		17,315.00	15,894.00	1,421.00	9%	37,175.00

DAYCARE 2022 Budget

Line #	Description	2022 Budget	2021 Budget	\$ Change	% Change	2020 Actual
Revenues						
1	Parent Full Fees	\$ (1,564,843.99)	- 1,685,273.00	120,429.01	-7%	635,704.68
2	Fee Subsidy-County of Lanark	(232,850.00)	- 232,850.00	-	0%	188,813.21
3	Wage Subsidy	- 823,384.38	- 392,148.00	- 431,236.38	110%	965,611.23
4	Municipal Grant	- 1,315.00	- 7,894.00	6,579.00	-83%	
5	Miscellaneous Revenue	- 5,000.00	- 5,000.00	-	0%	2,465.74
6	Reserves		-	-	0%	
7	Reserve Funds	- 90,677.63	- 23,100.00	- 67,577.63	293%	15,460.00
	Total Revenues	- 2,718,071.00	- 2,346,265.00	- 371,806.00	16%	- 1,808,054.86
Salaries & Benefits						
8	Teaching-Full Time	1,322,649.00	1,016,378.00	306,271.00	30%	655,394.43
9	Teaching-Part Time	411,139.00	444,512.00	- 33,373.00	-8%	14,680.34
10	Teaching-Supply	-	-	-	0%	471,262.48
11	Cooks	72,053.00	72,086.00	- 33.00	0%	37,073.04
	Admin Support	25,226.00	25,226.00	-		
12	Caretaking	31,350.00	21,250.00	10,100.00	48%	14,483.97
13	Maintenance	-	4,778.00	- 4,778.00	-100%	78.56
14	Director	97,479.00	92,337.00	5,142.00	6%	116,480.49
15	Vacation Pay	16,445.00	17,780.00	- 1,335.00	-8%	23,556.46
16	CPP	107,549.00	81,258.00	26,291.00	32%	65,794.03
17	EI	43,098.00	34,771.00	8,327.00	24%	29,656.95
18	Omers	146,519.00	109,537.00	36,982.00	34%	100,057.28
19	Group Insurance	12,300.00	10,320.00	1,980.00	19%	8,729.11
20	Medical	48,702.00	32,255.00	16,447.00	51%	32,893.89
21	Dental	14,980.00	14,353.00	627.00	4%	9,346.35
22	EHT	38,217.00	32,945.00	5,272.00	16%	27,016.89
23	WSIB	43,313.00	37,445.00	5,868.00	16%	33,995.88
	Total	2,431,019.00	2,047,231.00	383,788.00	19%	1,640,500.15
		1,959,896.00				
Materials & Supplies						
24	Office Supplies	7,500.00	7,505.00	- 5.00	0%	4,146.11
25	Programs	30,000.00	50,000.00	- 20,000.00	-40%	19,333.05
26	Repairs & Maintenance	5,000.00	4,080.00	920.00	23%	824.43
27	Food	112,200.00	110,000.00	2,200.00	2%	48,152.17
28	Staff Gift	1,250.00	1,250.00	-	0%	1,530.00
29	Equipment	6,000.00	6,000.00	-	0%	5,786.11
30	Cleaning	15,750.00	15,750.00	-	0%	6,038.25
31	Kitchen	7,000.00	7,000.00	-	0%	8.17
	Total	184,700.00	201,585.00	- 16,885.00	-8%	85,801.95
Services & Rents						
32	Hydro	5,959.00	5,842.00	117.00	2%	3,854.27
32a	Heating	5,200.00	5,100.00	100.00	2%	3,813.88
32b	Water	3,887.00	3,811.00	76.00	2%	4,430.69
33	Telephone	7,650.00	7,500.00	150.00	2%	10,144.04
34	Other Professional Fees	3,121.00	3,060.00	61.00	2%	5,656.33
35	Computer Services Expense	3,000.00	3,000.00	-	0%	1,565.53
36	Travelling Expense	3,500.00	3,500.00	-	0%	591.82
37	Conferences	3,000.00	3,000.00	-	0%	4,482.43
38	Insurance (Building Etc.)	3,755.00	2,220.00	1,535.00	69%	2,155.67
39	Bus	1,000.00	1,000.00	-	0%	
40	Building Equipment & Maintenance	14,280.00	14,000.00	280.00	2%	13,622.25

Line #	Description	2022 Budget	2021 Budget	\$ Change	% Change	2020 Actual
41	Bad Debts & Collection Costs	1,000.00	1,000.00	-	0%	1,704.61
42	Lease-CSB	47,000.00	44,416.00	2,584.00	0%	29,731.24
	Total	102,352.00	97,449.00	4,903.00	5%	81,752.76
	Total Expenditures	2,718,071.00	2,346,265.00	371,806.00	16%	1,808,054.86
	Net Difference	-	-	-		-

LIBRARY
2022 Budget

Line #	Description	2022 Budget	2021 Budget	\$ Change	% Change	2020 Actual
1	Capital	14,000.00	34,000.00	- 20,000.00	-143%	29,677.95
2	Transfers to Reserves			-	0%	
3	Municipal Grant	612,568.00	587,136.00	25,432.00	4%	472,507.56
		626,568.00	621,136.00	5,432.00	1%	502,185.51

LIBRARY

2022 Budget

Line #	Description	2022 Budget	2021 Budget	\$ Change	% Change	2020 Actual
Revenues						
Federal Grants						
1	Federal Grant-Summer Student			-	-	2,876.04
2	Summer Student-Pakenham			-		
	Total	-	-	-	-	2,876.04
Provincial Grants						
3	Public Operating Grant	- 17,888.00	- 17,888.00	-	0%	17,888.00
4	Pay Equity Grant	- 13,960.00	- 13,960.00	-	0%	13,960.00
5	Prov Gran-Sols/Internet/EKLF			-	0%	14,754.55
	Total	- 31,848.00	- 31,848.00	-	0%	46,602.55
Municipal Grants						
6	Reserve Funds	- 35,400.00	- 35,400.00	-	0%	35,400.00
7	Municipal Grant-MM Library Share	- 612,568.00	- 587,136.00	- 25,432.00	4%	472,507.56
	Total	- 647,968.00	- 622,536.00	- 25,432.00	4%	507,907.56
Revenue-Almonte Branch						
Special Fundraising						
8	Donations-Almonte	- 3,000.00	- 3,000.00	-	0%	2,730.79
9	Fines-Almonte	- 4,000.00	- 7,000.00	3,000.00	-43%	1,969.54
10	Rentals-Almonte	- 1,000.00	- 1,000.00	-	0%	623.88
11	Memberships-Almonte	- 200.00	- 815.00	615.00	-75%	510.00
12	Photocopies-Almonte	- 1,600.00	- 1,600.00	-	0%	908.03
13	Book Sales-Almonte	- 1,000.00	- 1,000.00	-	0%	828.70
14	DVD Donations-Almonte			-	0%	
	Programs-Almonte				-	1,449.60
15	Internet-Almonte			-	0%	
	Total	- 10,800.00	- 14,415.00	3,615.00	-25%	9,020.54
Revenue-Pakenham Branch						
16	Donations-Pakenham	- 1,000.00	- 1,000.00	-	0%	90.15
17	Fines-Pakenham	- 300.00	- 500.00	200.00	-40%	367.10
18	Rentals-Pakenham	- 200.00	- 200.00	-	0%	146.01
19	Memberships-Pakenham	- 30.00	- 50.00	20.00	-40%	
20	Photocopies-Pakenham	- 300.00	- 300.00	-	0%	35.36
21	Book Sales-Pakenham	- 500.00	- 500.00	-	0%	123.45
22	DVD Donations-Pakenham			-	0%	90.00
23	Programs-Pakenham			-	0%	
24	Internet-Pakenham			-	0%	
	Total	- 2,330.00	- 2,550.00	220.00	-9%	852.07
	80,378.00					
	Total Revenues-MM Libraries	- 692,946.00	- 671,349.00	- 21,597.00	3%	567,258.76

Line #	Description	2022 Budget	2021 Budget	\$ Change	% Change	2020 Actual
-	Total Revenues	692,946.00	- 671,349.00	- 21,597.00	3% -	567,258.76
Salaries & Benefits-Almonte						
25	Salaries	375,462.00	362,760.00	12,702.00	4%	302,396.91
26	Summer Student	5,188.00	5,025.00	163.00	3%	
27	Vacation Pay	7,911.00	6,550.00	1,361.00		
28	CPP	14,359.00	13,761.00	598.00	4%	10,632.66
29	EI	7,040.00	6,685.00	355.00	5%	5,541.85
30	Omers	30,440.00	28,135.00	2,305.00	8%	29,018.21
31	Group Insurance	1,973.00	1,510.00	463.00	31%	1,474.88
32	Medical	6,502.00	6,635.00	- 133.00	-2%	4,613.04
33	Dental	1,728.00	1,765.00	- 37.00	-2%	1,431.30
34	EHT	7,469.00	7,010.00	459.00	7%	6,170.50
35	WSIB	1,072.00	1,010.00	62.00	6%	1,538.94
	Total	459,144.00	440,846.00	18,298.00	4%	362,818.29
Salaries & Benefits-Pakenham						
36	Salaries & Wages	58,949.00	58,845.00	104.00	0%	48,018.83
37	Summer Student	5,188.00	5,030.00	158.00	3%	
38	Vacation Pay	2,358.00	2,935.00	- 577.00		
39	CPP	2,210.00	2,211.00	- 1.00	0%	1,378.07
40	EI	1,356.00	1,173.00	183.00	16%	1,100.54
41	Omers	599.00	670.00	- 71.00	-11%	613.19
42	EHT	1,195.00	1,035.00	160.00	15%	970.24
43	WSIB	172.00	197.00	- 25.00	-13%	256.96
	Total	72,027.00	72,096.00	- 69.00	0%	52,337.83
	531,171.00					
Administration-Almonte						
44	Other M & S	2,000.00	2,000.00	-	0%	2,112.96
45	Equipment	1,000.00	1,000.00	-	0%	536.96
46	Photocopier	600.00	600.00	-	0%	417.07
47	Postage & Courier Services	1,800.00	2,000.00	- 200.00	-10%	1,016.66
48	Promotions			-	0%	
49	Telephone	2,035.00	2,035.00	-	0%	1,458.13
50	Audit Fees	1,018.00	1,018.00	-	0%	1,017.60
51	Computer Services Expense	9,000.00	9,000.00	-	0%	6,318.53
52	Advertising	510.00	510.00	-	0%	486.62
53	Travelling Expense	2,000.00	2,000.00	-	0%	1,217.52
54	Memberships	550.00	550.00	-		380.00
55	Insurance (Building Etc.)	8,540.00	4,311.00	4,229.00	98%	4,310.27
56	Training	3,500.00	3,500.00	-	0%	4,132.80
	Total	32,553.00	28,524.00	4,029.00	14%	23,405.12
Administration-Pakenham						
57	Other M & S	250.00	250.00	-	0%	288.41
58	Equipment	500.00	800.00	- 300.00	-38%	472.41
59	Photocopier	200.00	200.00	-	0%	176.04
60	Postage & Courier Services	50.00	50.00	-	0%	2.16
61	Telephone	2,000.00	2,000.00	-	0%	1,533.22
62	Computer Services Expense	9,000.00	9,000.00	-	0%	6,755.75
63	Travelling Expense	500.00	500.00	-	0%	

Line #	Description	2022 Budget	2021 Budget	\$ Change	% Change	2020 Actual
64	Training	1,000.00	1,000.00	-	0%	
	Total	13,500.00	13,800.00	- 300.00	-2%	9,227.99
	Materials-Almonte					
65	Office Supplies	3,500.00	3,500.00	-	0%	2,588.10
66	Program Supplies	1,600.00	1,530.00	70.00	5%	14,850.30
67	Compact Discs			-	0%	
68	Periodicals	2,500.00	2,500.00	-	0%	850.71
69	Books/eresources	36,050.00	35,343.00	707.00	2%	34,870.06
70	DVD's	5,100.00	5,000.00	100.00	2%	6,113.33
	Total	48,750.00	47,873.00	877.00	2%	59,272.50
	Materials-Pakenham					
71	Office Supplies	1,200.00	1,200.00	-	0%	361.61
72	Program Supplies	800.00	765.00	35.00	5%	168.89
73	Compact Discs			-	0%	
74	Periodicals			-	0%	
75	Books	16,264.00	15,945.00	319.00	2%	13,724.87
76	DVD's	2,040.00	2,000.00	40.00	2%	3,681.06
	Total	20,304.00	19,910.00	394.00	2%	17,936.43
	Building Operation-Almonte					
77	Hydro	6,630.00	6,500.00	130.00	2%	4,808.62
78	Heating	5,202.00	5,100.00	102.00	2%	4,864.50
79	Water	836.00	820.00	16.00	2%	978.14
80	Cleaning, Maintenance & Other Supplies	9,500.00	10,500.00	- 1,000.00	-10%	8,584.07
	Total	22,168.00	22,920.00	- 752.00	-3%	19,235.33
	Building Operation-Pakenham					
81	Hydro	3,850.00	3,775.00	75.00	2%	3,028.02
82	Heating	2,081.00	2,040.00	41.00	2%	1,719.30
83	Water	209.00	205.00	4.00	2%	20.97
84	Cleaning, Maintenance & Other Supplies	7,000.00	8,000.00	- 1,000.00	-13%	6,914.57
85	Debt Payments-2017 Expansion	11,360.00	11,360.00	-	0%	11,342.41
	Total	24,500.00	25,380.00	- 880.00	-3%	23,025.27
	Misc. Fundrasing/grant exp					
	Subtotal-MM Libraries	692,946.00	671,349.00	21,597.00	3%	567,258.76
	Total Expenditures	692,946.00	671,349.00	21,597.00	3%	567,258.76
	Net Difference	-	-	-	-	-

RECREATION
2022 Budget

Line #	Description	2022 Budget	2021 Budget	\$ Change	% Change	2020 Actual
1	Capital	169,500.00	64,000.00	105,500.00	165%	77,498.38
2	Transfer to Reserves	36,030.00	62,428.00	- 26,398.00	-42%	133,733.00
3	Municipal Grant	1,324,787.00	1,290,424.00	34,363.00	3%	1,228,289.16
		<u>1,530,317.00</u>	<u>1,416,852.00</u>	<u>113,465.00</u>	<u>8%</u>	<u>1,439,520.54</u>

RECREATION

2022 Budget

Line #	Description	2022 Budget	2021 Budget	\$ Change	% Change	2020 Actual
Revenues						
Federal Grants						
1	Federal Grant-Canada Day		-	-		
2	Federal Grant-Site Upgrades-Clayton Taylor Park	- 300.00	- 300.00	-	0%	300.00
3	Federal Grant-Student			-		
4	Federal Grant-TDM			-	0%	
	Total Federal Grants	- 300.00	- 300.00	-	0%	300.00
Municipal Grants						
5	Transfer from Reserves			-	0%	1,674.23
6	Reserve Funds			-	0%	
7	Municipal Grant	- 1,324,787.00	- 1,290,424.00	- 34,363.00	3%	1,228,289.16
	Total Municipal Grants	- 1,324,787.00	- 1,290,424.00	- 34,363.00	3%	1,229,963.39
Hall Rentals-Almonte						
8	Arena Hall Rental-Other	- 10,000.00	- 17,500.00	7,500.00	-43%	3,858.63
9	Arena Hall Rental-Bar	- 4,000.00	- 4,000.00	-	0%	3,241.59
	Total Hall Rentals-Almonte	- 14,000.00	- 21,500.00	7,500.00	-35%	7,100.22
Surface Rentals-Almonte						
10	Arena Surface Rental-Ball Hockey	- 4,500.00	- 5,000.00	500.00	-10%	52.79
11	Arena Surface Rental-Other	- 7,000.00	- 9,000.00	2,000.00	-22%	1,085.55
12	Arena Ice Rental-Hockey	- 195,205.00	- 189,520.00	5,685.00	3%	148,313.28
13	Arena Ice Rental-Figure Skating	- 10,000.00	- 13,000.00	3,000.00	-23%	8,712.00
14	Arena Ice Rental-Public Skating	- 2,000.00	- 1,900.00	100.00	5%	1,817.00
	Total Surface Rentals-Almonte	- 218,705.00	- 218,420.00	- 285.00	0%	159,980.62
Canteen Rental-Almonte						
15	Arena Canteen Rental		-	-	0%	
	Total Canteen Rental-Almonte	-	-	-	0%	-
Miscellaneous Revenue-Almonte						
16	Skate Sharpening/Pro Shop	- 600.00	-	600.00	-	328.68
17	Arena Advertising	- 3,000.00	- 3,000.00	-	0%	4,793.25
18	Arena Telephone Receipts			-	0%	
19	Arena Arcade Game Receipts			-	0%	
20	Broomball	- 2,500.00	- 4,100.00	1,600.00	-39%	2,159.00
21	Other Rentals			-	0%	-
22	Pepsi/Gatorade Rebate			-	0%	
23	Equipment Rentals			-	-	65.00
	Total Misc. Revenue-Almonte	- 6,100.00	- 7,100.00	1,000.00	-14%	7,345.93
Programs-Almonte						
24	Program Fees-Adult Dance	- 1,000.00	- 1,000.00	-	0%	667.25
25	Program Fees-Day Camps			-	0%	
26	Program Fees-Babysitting	- 1,000.00	- 1,000.00	-	0%	400.00
27	Program Fees-Senior Action	- 4,000.00	- 4,000.00	-	0%	579.65
28	Program Fees-Adult Dance			-	0%	
29	Program Fees-Other			-	0%	
30	Program Fees-Volleyball	- 2,500.00	- 2,500.00	-	0%	66.37
31	Program Fees-Badminton	- 1,600.00	- 1,600.00	-	0%	88.50
32	Program Fees-Ball Hockey			-	0%	
33	Program Fees-User Group Insurance			-	0%	

Line #	Description	2022 Budget	2021 Budget	\$ Change	% Change	2020 Actual
	Total Program Fees-Almonte	- 10,100.00	- 10,100.00	-	0%	1,801.77
	Events-Almonte					
34	Canada Day		-	-		
35	Halloween Dance			-	0%	
36	Light up the Night	- 8,000.00	- 8,000.00	-	0%	1,058.40
37	Events-Almonte Other			-	0%	
38	Donations-Almonte Arena			-	0%	
39	Donations-Almonte Skateboard Park			-	0%	
40	Donations-Augusta St. Park			-	0%	
41	Rental-Portable Stage & Trailer			-	0%	
	Total Events-Almonte	- 8,000.00	- 8,000.00	-	0%	1,058.40
	Sports Fields/Parks Revenue					
42	Rent-Gemmill Ball Diamond	- 1,800.00	- 1,800.00	-	0%	240.97
43	Rent Gemmill Soccer Field	- 2,000.00	- 2,000.00	-	0%	795.40
44	Rent Snedden/Casey Ball Diamond	- 2,500.00	- 2,500.00	-	0%	452.00
45	Rent Snedden/Casey Soccer Field			-	0%	
46	Civitan Soccer Field	- 4,000.00	- 4,000.00	-	0%	397.70
47	Appleton Soccer Field	- 3,500.00	- 3,500.00	-	0%	397.70
48	Ramsay Field			-		
49	Rent Comba Ball Diamond			-	0%	
50	Rent Pakenham Comm. Park Ball Diamond	- 3,000.00	- 3,000.00	-	0%	2,138.04
51	Rent Cedar Hill Hall	- 2,000.00	- 2,000.00	-	0%	-
	Total Sports Fields/Parks Revenue	- 18,800.00	- 18,800.00	-	0%	4,421.81
	Hall Rentals-Pakenham					
52	SCC Arena Hall Rental-Other	- 8,500.00	- 8,500.00	-	0%	3,956.46
53	SCC Arena Hall Rental-Bar	- 10,000.00	- 20,000.00	10,000.00	-50%	6,641.15
	Total Hall Rentals-Pakenham	- 18,500.00	- 28,500.00	10,000.00	-35%	10,597.61
	Surface Rentals-Pakenham					
54	SCC Arena Ice Rental-Other	- 4,000.00	- 4,000.00	-	0%	416.00
55	SCC Arena Ice Rental-Hockey	- 154,891.00	- 150,380.00	- 4,511.00	3%	121,673.98
56	SCC Arena Ice Rental-Public Skating	- 1,600.00	- 1,600.00	-	0%	1,036.00
	Total Surface Rentals-Pakenham	- 160,491.00	- 155,980.00	- 4,511.00	3%	123,125.98
	Canteen Rental-Pakenham					
57	SCC Arena Canteen Rental		-	-	0%	
	Total Canteen Rental-Pakenham	-	-	-	0%	-
	Miscellaneous Revenue-Pakenham					
58	SCC Skate Sharpening	- 200.00	- 200.00	-	0%	250.00
59	SCC Arena Ice Rental-Broomball	- 9,500.00	- 9,500.00	-	0%	7,573.13
	Total Misc. Revenue-Pakenham	- 9,700.00	- 9,700.00	-	0%	7,823.13
	Programs-Pakenham					
60	Program Fees-Recreational Hockey	- 10,000.00	- 15,000.00	5,000.00	-33%	660.00
61	Program Fees-Soccer	- 7,500.00	- 7,500.00	-	0%	
62	Program Fees-Other			-		
	Total Programs-Pakenham	- 17,500.00	- 22,500.00	5,000.00	-22%	660.00
	Events-Pakenham					
63	Events-St. Pat's Prelude			-	0%	
64	Events-St. Pat's Dance	- 2,500.00	- 2,500.00	-	0%	135.00
65	Events-Home Show			-	0%	
67	Events-Canada Day			-	0%	
68	Events-Fall Fair	- 5,000.00	- 5,000.00	-	0%	
69	Events-Christmas Craft Show			-	0%	
70	Events-Other	-	-	-	100%	50.00

Line #	Description	2022 Budget	2021 Budget	\$ Change	% Change	2020 Actual
	Total Events-Pakenham	- 7,500.00	- 7,500.00	-	0%	85.00
	Total Revenues	- 1,814,483.00	- 1,798,824.00	- 15,659.00	1%	1,554,263.86
	Expenditures					
	Recreation Management Salaries					
71	Salaries & Wages	196,000.00	189,310.00	6,690.00	4%	188,426.17
72	Other Honorariums	2,500.00	2,500.00	-	0%	75.00
73	Employee Benefits			-	0%	
	Total Recreation Management Salaries	198,500.00	191,810.00	6,690.00	3%	188,501.17
	Full Time Payroll Expenses					
74	Vacation Pay	40,800.00	40,800.00	-	0%	38,400.41
75	Sick Leave	11,220.00	11,220.00	-	0%	10,872.33
76	Statutory Holidays	26,000.00	24,480.00	1,520.00	6%	25,352.96
77	Bereavement Leave	700.00	700.00	-	0%	386.03
78	Employee Benefits	4,500.00	4,080.00	420.00	10%	4,417.15
79	Boot/Clothing Allowance	5,500.00	5,500.00	-	0%	3,319.21
80	Labour-Seminars & Conventions	4,000.00	4,000.00	-	0%	1,578.97
81	CPP	22,500.00	21,500.00	1,000.00	5%	22,034.17
82	EI	10,000.00	10,000.00	-	0%	9,528.12
83	Omers	51,000.00	50,600.00	400.00	1%	47,646.37
84	Group Insurance	4,600.00	4,080.00	520.00	13%	4,490.77
85	Medical	18,500.00	18,360.00	140.00	1%	16,351.14
86	Dental	5,600.00	4,080.00	1,520.00	37%	4,977.08
87	EHT	10,000.00	9,875.00	125.00	1%	10,625.00
88	WSIB	11,400.00	10,900.00	500.00	5%	12,185.63
	Total Full Time Payroll Expenses	226,320.00	220,175.00	6,145.00	3%	212,165.34
	Part Time Payroll Expenses					
89	Vacation Pay	6,500.00	5,100.00	1,400.00	27%	5,574.54
90	Statutory Holidays	6,000.00	5,915.00	85.00	1%	4,037.24
91	Employee Benefits			-	0%	
92	CPP	4,500.00	5,000.00	- 500.00	-10%	3,030.86
93	EI	3,875.00	3,875.00	-	0%	2,641.90
94	OMERS			-	0%	180.87
95	EHT	3,000.00	2,645.00	355.00	13%	2,326.78
96	WSIB	3,500.00	4,000.00	- 500.00	-13%	2,722.31
	Total Part Time Payroll Expenses	27,375.00	26,535.00	840.00	3%	20,514.50
	Total Payroll Expenses (F/T, P/T, Management)	452,195.00	438,520.00	13,675.00	3%	421,181.01
	Recreation General Expenses					
97	Labour	45,000.00	42,000.00	3,000.00	7%	32,205.87
98	WSIB			-	0%	
99	Office Supplies	3,000.00	3,000.00	-	0%	2,641.69
100	Other M & S	4,000.00	2,000.00	2,000.00	100%	3,706.03
101	Postage & Courier Services	500.00	500.00	-	0%	41.19
102	Telephone	11,000.00	10,000.00	1,000.00	10%	11,001.92
103	Audit Fees			-	0%	
104	Other Professional Fees	5,000.00	1,500.00	3,500.00	233%	1,499.95
105	Computer Services Expense	4,500.00	4,500.00	-	0%	2,064.12
106	Travelling Expense	2,000.00	2,000.00	-	0%	654.60
107	Memberships	1,500.00	1,500.00	-	0%	1,002.00
108	Association & Convention	2,000.00	2,000.00	-	0%	889.21
109	Other S & R	750.00	750.00	-	0%	
110	Rentals & Maintenance	7,140.00	7,140.00	-	0%	7,505.35

Line #	Description	2022 Budget	2021 Budget	\$ Change	% Change	2020 Actual
111	Bad Debt Expense			-		
112	Loan Payments	212,958.00	212,958.00	-	0%	207,939.80
	Total Recreation General Expenses	299,348.00	289,848.00	9,500.00	3%	271,151.73
	Almonte Arena General Expenses					
116	Almonte Arena General Exp-Hydro	78,540.00	78,540.00	-	0%	62,017.68
117	Almonte Arena General Exp.-Heating	19,380.00	19,380.00	-	0%	12,292.76
118	Almonte Arena General Exp.-Water	11,330.00	11,330.00	-	0%	8,879.59
119	Almonte Arena General Exp.-Advertising			-	0%	
120	Almonte Arena General Exp.-Insurance	10,730.00	6,000.00	4,730.00	79%	5,763.61
121	Almonte Arena General Exp.-Rentals & Maintenance	1,530.00	1,530.00	-	0%	366.00
	Total	121,510.00	116,780.00	4,730.00	4%	89,319.64
	Almonte Arena Lobby Cleaning					
122	ACC Lobby Cleaning & Maint.-Labour	36,700.00	36,000.00	700.00	2%	30,065.91
123	ACC Lobby Cleaning & Maint.-Materials & Supplies	5,500.00	5,000.00	500.00	10%	5,162.81
124	ACC Lobby Cleaning & Maint.-Repairs/Maintenance	2,000.00	1,530.00	470.00	31%	311.66
	Total	44,200.00	42,530.00	1,670.00	4%	35,540.38
	ACC Upper Hall Setup/Cleanup					
125	ACC Upper Hall Setup/Cleanup-Labour	18,000.00	18,000.00	-	0%	6,865.58
126	ACC Upper hall Setup/Cleanup-Materials & Supplies	2,550.00	2,550.00	-	0%	1,030.65
	Total	20,550.00	20,550.00	-	0%	7,896.23
	ACC Upper Hall Bar					
127	ACC Upper Hall Bar-Labour	1,000.00	1,380.00	- 380.00	-28%	286.15
128	ACC Upper Hall Bar-Materials & Supplies	305.00	305.00	-	0%	26.65
129	ACC Upper Hall Bar-Liquor & Beer Purchases	4,080.00	4,080.00	-	0%	560.46
130	ACC Upper Hall Bar-Pop Purchases	510.00	510.00	-	0%	124.94
	Total	5,895.00	6,275.00	- 380.00	-6%	998.20
	ACC Upper Hall Cleaning					
131	ACC Upper Hall Cleaning-Labour		-	-	0%	
132	ACC Upper Hall Cleaning-Materials & Supplies	150.00	150.00	-	0%	
	Total	150.00	150.00	-	0%	-
	ACC Upper Hall Misc. Maint.					
133	ACC Upper Hall Misc. Maint.-Labour	1,500.00	1,500.00	-	0%	
134	ACC Upper Hall Misc. Maint.-Materials & Supplies	3,060.00	3,060.00	-	0%	4,344.08
135	ACC Upper Hall Misc. Maint.-Contract R&M	8,000.00	7,140.00	860.00	12%	17,499.25
	Total	12,560.00	11,700.00	860.00	7%	21,843.33
	ACC Surface Setup/Cleanup					
136	ACC Surface Setup/Cleanup-Labour	7,000.00	7,000.00	-	0%	2,652.18
137	ACC Surface Setup/Cleanup-Materials & Supplies		-	-	0%	867.50
	Total	7,000.00	7,000.00	-	0%	3,519.68
	ACC Surface Cleaning					
138	ACC Surface Cleaning-Labour	-	-	-		
139	ACC Surface Cleaning-Materials & Supplies	500.00	500.00	-	0%	
	Total	500.00	500.00	-	0%	-
	ACC Bleachers Maint.					
140	ACC Bleachers Maint.-Labour	6,000.00	6,000.00	-	0%	6,344.84
141	ACC Bleachers Maint.-Materials & Supplies			-		115.35
	Total	6,000.00	6,000.00	-	0%	6,460.19
	ACC Locker Room Maint.					
142	ACC Locker Room Maint.-Labour	20,500.00	20,000.00	500.00	3%	20,416.37
143	ACC Locker Room Maint.-Materials & Supplies	3,060.00	3,060.00	-	0%	6,015.57

Line #	Description	2022 Budget	2021 Budget	\$ Change	% Change	2020 Actual
144	ACC Locker Room Maint.-Contract	255.00	255.00	-	0%	
	Total	23,815.00	23,315.00	500.00	2%	26,431.94
	ACC Ice Surface Maint.					
145	ACC Ice Surface Maint.-Labour	38,000.00	38,000.00	-	0%	36,346.62
146	ACC Ice Surface Maint.-Materials & Supplies	3,570.00	3,570.00	-	0%	2,258.44
147	ACC Ice Surface Maint.Contract-Repairs/Maintenance	5,000.00	255.00	4,745.00	1861%	5,780.06
	Total	46,570.00	41,825.00	4,745.00	11%	44,385.12
	ACC Ice Plant Equip.					
148	ACC Ice Plant Equip.-Labour	6,000.00	5,510.00	490.00	9%	7,158.65
189	ACC Ice Plant Equip.-M & R Parts (Inventory)	765.00	765.00	-	0%	684.45
150	ACC Ice Plant Equip.-Fuel & Oil		510.00	- 510.00	-100%	
151	ACC Ice Plant Equip.-Contract-Repairs/Maintenance	7,120.00	6,120.00	1,000.00	16%	6,700.60
	Total	13,885.00	12,905.00	980.00	8%	14,543.70
	ACC Ice Resurfacer					
152	ACC Ice Resurfacer-Labour	4,000.00	4,600.00	- 600.00	-13%	574.71
153	ACC Ice Resurfacer-M & R Parts (Inventory)	1,530.00	1,530.00	-	0%	650.90
154	ACC Ice Resurfacer-Fuel & Oil	4,000.00	3,060.00	940.00	31%	4,739.70
155	ACC Ice Resurfacer-Contract-Repairs/Maintenance	1,020.00	1,020.00	-	0%	1,068.50
	Total	10,550.00	10,210.00	340.00	3%	7,033.81
	Total Expenses-Almonte Arena	313,185.00	299,740.00	13,445.00	4%	257,972.22
	General Expenses-Pakenham					
156	SCC General Exp.-Hydro	66,000.00	66,300.00	- 300.00	0%	61,216.64
157	SCC General Exp.-Heating	7,000.00	8,160.00	- 1,160.00	-14%	6,629.45
158	SCC General Exp.-Insurance (Building Etc.)	10,730.00	6,000.00	4,730.00	79%	5,763.61
	Total	83,730.00	80,460.00	3,270.00	4%	73,609.70
	SCC Lobby Maint. & Cleaning					
159	SCC Lobby Maint. & Cleaning-Labour	36,000.00	36,000.00	-	0%	19,637.55
160	SCC Lobby Maint. & Cleaning-Materials & Supplies	5,000.00	6,000.00	- 1,000.00	-17%	2,095.57
161	SCC Lobby Maint. & Cleaning-Contract R&M	4,080.00	4,080.00	-	0%	1,062.50
	Total	45,080.00	46,080.00	- 1,000.00	-2%	22,795.62
	SCC Upper Hall Setup/Cleanup					
162	SCC Upper Hall Setup/Cleanup-Labour	14,000.00	16,000.00	- 2,000.00	-13%	4,274.47
163	SCC Upper Hall Setup/Cleanup-Materials & Supplies	1,020.00	1,020.00	-	0%	573.84
	Total	15,020.00	17,020.00	- 2,000.00	-12%	4,848.31
	SCC Upper Hall Bar					
164	SCC Upper Hall Bar-Materials & Supplies	1,300.00	1,530.00	- 230.00	-15%	971.76
165	SCC Upper Hall Bar-Food Purchases	665.00	665.00	-	0%	230.40
166	SCC Upper Hall Bar-Liquor & Beer Purchases	7,650.00	7,650.00	-	0%	3,468.16
167	SCC Upper Hall Bar-Pop & Mix Purchases	765.00	765.00	-	0%	120.68
168	SCC Upper Hall Bar-Bartending	3,000.00	3,975.00	- 975.00	-25%	1,834.04
	Total	13,380.00	14,585.00	- 1,205.00	-8%	6,625.04
	SCC Surface Rental Setup/Cleanup					
169	SCC Surface Renta Setup/Cleanup-Labour	5,100.00	5,100.00	-	0%	5,870.86
170	SCC Surface Setup/Cleanup-Materials & Supplies	-	-	-	0%	
	Total	5,100.00	5,100.00	-	0%	5,870.86
	SCC Bleachers					
171	SCC Bleachers Maint.-Labour	2,500.00	1,800.00	700.00	39%	3,644.94
172	SCC Bleachers Maint.-Materials & Supplies	-	-	-	0%	
	Total	2,500.00	1,800.00	700.00	39%	3,644.94

Line #	Description	2022 Budget	2021 Budget	\$ Change	% Change	2020 Actual
SCC Locker Room Maint.						
173	SCC Locker Room Maint.-Labour	15,000.00	15,000.00	-	0%	13,832.98
174	SCC Locker Room Maint.-Materials & Supplies			-		1,028.21
	Total	15,000.00	15,000.00	-	0%	14,861.19
SCC Ice Surface Maint.						
175	SCC Ice Surface Maint.-Labour	27,500.00	26,500.00	1,000.00	4%	28,563.08
176	SCC Ice Surface Maint.-Materials & Supplies	3,000.00	2,530.00	470.00	19%	4,840.68
177	SCC Ice Surface Maint.-Contract-R&M	2,060.00	2,060.00	-	0%	1,730.50
	Total	32,560.00	31,090.00	1,470.00	5%	35,134.26
SCC Ice Plant Equip.						
178	SCC Ice Plant Equip.-Labour	205.00	205.00	-	0%	
179	SCC Ice Plant Equip.-M & R Parts (Inventory)	100.00	100.00	-	0%	
180	SCC Ice Plant Equip.-Fuel & Oil			-	0%	
181	SCC Ice Plant Equip.-Contract-Repairs/Maintenance	5,100.00	5,100.00	-	0%	7,351.80
	Total	5,405.00	5,405.00	-	0%	7,351.80
SCC Ice Conditioner						
182	SCC Ice Conditioner-Labour	510.00	510.00	-	0%	775.84
183	SCC Ice Conditioner-M&R Parts (Inventory)			-	0%	401.03
184	SCC Ice Conditioner-Fuel & Oil	3,060.00	3,060.00	-	0%	2,973.69
185	SCC Ice Conditioner-Contract-Repairs/Maintenance	1,020.00	1,020.00	-	0%	1,773.98
	Total	4,590.00	4,590.00	-	0%	5,924.54
SCC Other Equip.						
186	SCC Other Equip.-Labour	1,225.00	1,225.00	-	0%	
187	SCC Other Equip.-Materials & Supplies	2,040.00	2,040.00	-	0%	464.32
188	SCC Other Equip.-Fuel & Oil			-		
189	SCC Other Equip.-R&M/Water Treatment	10,200.00	10,200.00	-	0%	12,057.12
	Total	13,465.00	13,465.00	-	0%	12,521.44
	Total Expenses-Pakenham Arena	235,830.00	234,595.00	1,235.00	1%	193,187.70
Sports Fields/Parks-General						
190	Sports Fields/Parks-Advertising			-	0%	
191	Sports Fields/Parks-Insurance (Building Etc.)	10,285.00	6,695.00	3,590.00	54%	6,498.41
	Total	10,285.00	6,695.00	3,590.00	54%	6,498.41
Gemmill Ball Diamond						
192	Gemmill Ball Diamond-Labour	2,500.00	3,200.00	- 700.00	-22%	951.25
193	Gemmill Ball Diamond-Hydro	715.00	715.00	-	0%	384.95
194	Gemmill Ball Diamond-Materials & Supplies	4,500.00	1,020.00	3,480.00	341%	
	Total	7,715.00	4,935.00	2,780.00	56%	1,336.20
Gemmill Soccer Field						
195	Gemmill Soccer Field-Labour	3,060.00	3,060.00	-	0%	259.90
196	Gemmill Soccer Field-Materials & Supplies	2,020.00	2,020.00	-	0%	
197	Gemmill Soccer Field-Contract-Repairs/Maintenance			-	0%	
	Total	5,080.00	5,080.00	-	0%	259.90
Snedden/Casey Ball Diamond						
198	Snedden/Casey Ball Diamond-Labour	2,040.00	2,040.00	-	0%	1,706.16
199	Snedden/Casey Ball Diamond-Hydro	410.00	410.00	-	0%	362.76
200	Snedden/Casey Ball Diamond-Materials & Supplies	4,080.00	4,080.00	-	0%	2,655.00
	Total	6,530.00	6,530.00	-	0%	4,723.92
	Snedden/Casey Soccer Field					

Line #	Description	2022 Budget	2021 Budget	\$ Change	% Change	2020 Actual
201	Snedden/Casey Soccer Field-Labour	-	-	-	0%	
202	Snedden/Casey Soccer Field-Materials & Supplies	-	-	-	0%	
	Total	-	-	-	0%	-
	Civitan Soccer Field					
203	Civitan Soccer Field-Labour	4,080.00	4,080.00	-	0%	1,538.64
204	Civitan Soccer Field-Materials & Supplies	3,000.00	4,080.00	- 1,080.00	-26%	
	Total	7,080.00	8,160.00	- 1,080.00	-13%	1,538.64
	Appleton Field #1					
205	Appleton Field #1-Labour	2,550.00	2,550.00	-	0%	727.72
206	Appleton Field #1-Materials & Supplies	765.00	765.00	-	0%	
207	Appleton Field #1-Contract-Repairs/Maintenance	765.00	765.00	-	0%	
	Total	4,080.00	4,080.00	-	0%	727.72
	Appleton Field #2					
208	Appleton Field #2-Labour	1,560.00	1,530.00	30.00	2%	727.72
209	Appleton Field #2-Materials & Supplies	765.00	765.00	-	0%	
210	Appleton Field #2-Contract-Repairs/Maintenance	765.00	765.00	-	0%	
	Total	3,090.00	3,060.00	30.00	1%	727.72
	Ramsay Ward Soccer Field					
211	Ramsay Ward Soccer Field-Labour	3,060.00	3,060.00	-	0%	1,548.12
212	Ramsay Ward Soccer Field-Materials & Supplies	1,275.00	1,275.00	-	0%	
213	Ramsay Ward Soccer Field-Contract R&M			-	0%	
	Total	4,335.00	4,335.00	-	0%	1,548.12
	Gemmill Mini Soccer Field					
214	Gemmill Mini Soccer Field-Labour	-	-	-		25.99
215	Gemmill Mini Soccer Field-Materials & Supplies			-	0%	
216	Gemmill Mini Soccer-Contract-Repairs & Maintenance			-	0%	
	Total	-	-	-		25.99
	McGregor Ball Field					
217	McGregor Ball Field-Labour	510.00	510.00	-	0%	-
218	McGregor Ball Field-Materials & Supplies	405.00	405.00	-	0%	
219	McGregor Ball Field-Contract-Repairs/Maintenance	2,040.00	2,040.00	-	0%	
	Total	2,955.00	2,955.00	-	0%	-
	Pak. Ball Field					
220	Pak. Ball Field-Labour	4,500.00	4,080.00	420.00	10%	5,527.60
221	Pak. Ball Field-Hydro	1,120.00	1,120.00	-	0%	663.19
222	Pak. Ball Field-Materials & Supplies	1,530.00	1,530.00	-	0%	198.86
223	Pak. Ball Field-Contract-Repairs/Maintenance	2,040.00	2,040.00	-	0%	680.00
	Total	9,190.00	8,770.00	420.00	5%	7,069.65
	Cedar Hill School					
224	Cedar Hill School-Labour	1,020.00	1,020.00	-	0%	2,428.08
225	Cedar Hill School-Hydro	1,530.00	1,530.00	-	0%	420.70
226	Cedar Hill School-Heating			-		
227	Cedar Hill School-Materials & Supplies	815.00	815.00	-	0%	28.94
228	Cedar Hill School-Contract-Repairs/Maintenance	1,530.00	1,530.00	-	0%	2,074.26
	Total	4,895.00	4,895.00	-	0%	4,951.98
	Total Active Parks/Facilities	65,235.00	59,495.00	5,740.00	10%	29,408.25
	Almonte Skateboard Park					
229	Almonte Skateboard Park-Labour	2,060.00	2,060.00	-	0%	
230	Almonte Skateboard Park-Materials & Supplies	-	-	-	0%	

Line #	Description	2022 Budget	2021 Budget	\$ Change	% Change	2020 Actual
	Total	2,060.00	2,060.00	-	0%	-
	Gemmill Splash Pad					
231	Gemmill Splash Pad Labour	5,000.00	3,060.00	1,940.00	0%	7,135.69
232	Gemmill Splash Pad Water	19,000.00	18,540.00	460.00		15,937.06
233	Gemmill Splash Pad Materials & Supplies	3,500.00	4,080.00	- 580.00	0%	2,032.10
	Total	27,500.00	25,680.00	1,820.00	-	25,104.85
	Gemmill Field House					
234	Gemmill Field House-Labour	2,040.00	2,040.00	-	0%	51.98
235	Gemmill Field House-Hydro	460.00	460.00	-	0%	400.36
236	Gemmill Field House-Materials & Supplies	715.00	715.00	-	0%	
237	Gemmill Field House-Contract-Repairs/Maintenance			-	0%	
	Total	3,215.00	3,215.00	-	0%	452.34
	Gemmill Tennis Court					
238	Gemmill Tennis Court-Labour	815.00	815.00	-	0%	79.06
239	Gemmill Tennis Court-Materials & Supplies			-		
240	Gemmill Tennis Court-Contract-Repairs/Maintenance	1,020.00	1,020.00	-	0%	1,200.00
	Total	1,835.00	1,835.00	-	0%	1,279.06
	Gemmill Track					
241	Gemmill Track-Labour	1,020.00	1,020.00	-	0%	597.77
242	Gemmill Track-Materials & Supplies			-	0%	
243	Gemmill Track-Contract-Repairs/Maintenance	510.00	510.00	-	0%	437.50
	Total	1,530.00	1,530.00	-	0%	1,035.27
	Gemmill Equipmt. & Swings					
244	Gemmill Equipmt. & Swings-Labour	1,020.00	1,020.00	-	0%	85.29
245	Gemmill Equipmt. & Swings-Materials & Supplies	305.00	305.00	-	0%	80.93
	Total	1,325.00	1,325.00	-	0%	166.22
	Gemmill Open Space					
246	Gemmill Open Space-Labour	10,510.00	10,510.00	-	0%	7,158.09
247	Gemmill Open Space-Materials & Supplies	1,530.00	1,530.00	-	0%	
248	Gemmill Open Space-Contract-Repairs/Maintenance			-	0%	
	Total	12,040.00	12,040.00	-	0%	7,158.09
	Snedden/Casey Open Space					
249	Snedden/Casey Open Space-Labour	1,835.00	1,835.00	-	0%	2,025.02
	Augusta Equipmt. & Swings					
250	Augusta Equipmt. & Swings-Labour	-	-	-	0%	
251	Augusta Equipmt. & Swings-Materials & Supplies	-	-	-	0%	
	Total	-	-	-	0%	-
	Augusta Open Space					
252	Augusta Open Space-Labour	1,200.00	1,735.00	- 535.00	-31%	839.00
253	Augusta Open Space-Materials & Supplies	765.00	765.00	-	0%	775.35
	Total	1,965.00	2,500.00	- 535.00	-21%	1,614.35
	Meadowglen Open Space					
254	Meadowglen Open Space-Labour	1,530.00	1,530.00	-	0%	1,164.42
	New England Equipmt. & Swings					
255	New England Equipmt. & Swings-Labour		-	-		
256	Materials & Supplies		-	-		
257	New England Open Space-Labour	100.00	100.00	-	0%	
	Total	100.00	100.00	-	0%	-

Line #	Description	2022 Budget	2021 Budget	\$ Change	% Change	2020 Actual
Munro Meadows Open Space						
258	Munro Meadows Open Space-Contract R&M	615.00	615.00	-	0%	550.00
Library Grounds						
259	Library Grounds-Contract-Repairs/Maintenance	715.00	715.00	-	0%	575.00
Other PW/Town Open Space						
260	Other PW/Town Open Space-Labour	34,400.00	33,660.00	740.00	2%	31,605.44
261	Other PW/Town Open Space-Materials & Supplies	5,000.00	3,060.00	1,940.00	63%	4,179.91
262	Other PW/Town Open Space-Contract R&M	21,000.00	15,000.00	6,000.00	40%	5,590.25
	Total	60,400.00	51,720.00	8,680.00	17%	41,375.60
Mark's Lookout Grounds						
263	Mark's Lookout-Contract-Repairs/Maintenance	-	-	-	0%	-
Riverfront Estates						
264	Riverfront Estates-Contract-Repairs/Maintenance	6,000.00	8,000.00	- 2,000.00	-25%	745.00
Pak. Park Playing Field						
265	Pak. Park Playing Field-Labour	1,020.00	1,020.00	-	0%	1,961.71
266	Pak. Park Playing Field-Materials & Supplies	-	-	-	0%	-
	Total	1,020.00	1,020.00	-	0%	1,961.71
Pak. Park Waterfront						
267	Pak. Park Waterfront-Labour	715.00	715.00	-	0%	829.50
268	Pak. Park Waterfront-Materials & Supplies	2,040.00	2,040.00	-	0%	91.74
	Total	2,755.00	2,755.00	-	0%	921.24
Pak. Park Open Space						
269	Pak. Park Open Space-Labour	12,750.00	12,750.00	-	0%	6,126.66
270	Pak. Park Open Space-Materials & Supplies	-	-	-	0%	-
	Total	12,750.00	12,750.00	-	0%	6,126.66
Appleton Bay Park						
271	Appleton Bay Park-Materials & Supplies	2,040.00	2,040.00	-	0%	6,659.04
272	Appleton Bay Park-Contract-Repairs/Maintenance	765.00	765.00	-	0%	812.92
	Total	2,805.00	2,805.00	-	0%	7,471.96
Maynard Park						
273	Maynard Park-Labour	1,000.00	1,300.00	- 300.00	-23%	363.86
274	Maynard Park-Materials & Supplies	1,000.00	1,000.00	-	0%	-
	Total	2,000.00	2,300.00	- 300.00	-13%	363.86
Cemeteries						
275	Cemeteries-Contract-Repairs/Maintenance	3,000.00	2,600.00	400.00	15%	3,190.00
NLAS Beach Hut						
276	NLAS Beach Hut-Labour	-	-	-	-	-
277	NLAS Beach Hut-Materials & Supplies	-	-	-	0%	-
	Total	-	-	-	-	-
NLAS Beach Grounds						
278	NLAS Beach Grounds-Labour	1,500.00	1,225.00	275.00	22%	3,495.73
279	NLAS Beach Grounds-Materials & Supplies	510.00	510.00	-	0%	388.87
	Total	2,010.00	1,735.00	275.00	16%	3,884.60
NLAS Open Space						
280	NLAS Open Space-Labour	2,855.00	2,855.00	-	0%	2,085.62
281	NLAS Open Space-Materials & Supplies	-	-	-	0%	-

Line #	Description	2022 Budget	2021 Budget	\$ Change	% Change	2020 Actual
	Total	2,855.00	2,855.00	-	0%	2,085.62
	CPR Land					
282	CPR Land-Contract-Repairs/Maintenance	615.00	615.00	-	0%	640.00
	MTO Park					
283	MTO Park-Labour	5,000.00	3,060.00	1,940.00	63%	7,889.45
	Clayton Taylor Park					
284	Clayton Taylor Park-Labour	3,000.00	2,450.00	550.00	22%	5,328.72
285	Clayton Taylor Park-Materials & Supplies			-	0%	
286	Clayton Taylor Park-Contract-Repairs/Maintenance	3,000.00	3,000.00	-	0%	1,845.50
	Total	6,000.00	5,450.00	550.00	10%	7,174.22
	Almonte Outdoor Rink					
287	Almonte Outdoor Rink-Materials & Supplies	510.00	510.00	-	0%	51.51
	Augusta Bball Stand & Pad					
288	Augusta Bball Stand & Pad-Labour			-	0%	
289	Augusta Bball Stand & Pad-Materials & Supplies	-	-	-	0%	-
	Total	-	-	-	0%	-
	St. James Open Space					
290	St. James Open Space-Labour	1,000.00	765.00	235.00	31%	1,883.83
291	St. James Open Space-Materials & Supplies		-	-	0%	
	Total	1,000.00	765.00	235.00	31%	1,883.83
	McIntosh Park					
292	McIntosh Park-Labour	2,000.00	3,060.00	- 1,060.00	-35%	1,970.46
	Total Passive Parks/Facilities	166,985.00	156,980.00	10,005.00	6%	128,860.34
	Kubota Lawn Tractor #2					
293	Kubota Lawn Tractor #2-Labour	765.00	765.00	-	0%	
294	Kubota Lawn Tractor #2-M & R Parts (Inventory)			-	0%	
295	Kubota Lawn Tractor #2-Fuel & Oil	1,020.00	1,020.00	-	0%	1,148.97
	Total	1,785.00	1,785.00	-	0%	1,148.97
	Pakenham Kubota Lawn Tractor					
296	Kubota Lawn Tractor-Labour	815.00	815.00	-	0%	
297	Kubota Lawn Tractor -M & R Parts (Inventory)			-	0%	
298	Kubota Lawn Tractor-Fuel & Oil	1,020.00	1,020.00	-	0%	819.12
299	Kubota Lawn Tractor-Contract-Repairs/Maintenance			-	0%	
	Total	1,835.00	1,835.00	-	0%	819.12
	John Deere Lawn Tractor					
300	John Deere Lawn Tractor-Labour	1,530.00	1,530.00	-	0%	1,142.05
301	John Deere Lawn Tractor-M & R Parts (Inventory)	1,735.00	1,735.00	-	0%	1,972.64
302	John Deere Lawn Tractor-Fuel & Oil	255.00	255.00	-	0%	317.82
303	John Deere Lawn Tractor-Contract R&M	-	-	-		92.70
	Total	3,520.00	3,520.00	-	0%	3,525.21
	Kubota Lawn Tractors					
304	Kubota Lawn Tractor-Labour	2,040.00	2,040.00	-	0%	2,631.20
305	Kubota Lawn Tractor-M & R Parts (Inventory)	2,140.00	2,140.00	-	0%	2,164.00

Line #	Description	2022 Budget	2021 Budget	\$ Change	% Change	2020 Actual
306	Kubota Lawn Tractor-Fuel & Oil	1,020.00	1,020.00	-	0%	254.92
307	Kubota Lawn Tractor-Contract R&M			-	0%	
	Total	5,200.00	5,200.00	-	0%	5,050.12
	3/4 Ton Truck & Trailer					
308	3/4 Ton Truck & Trailer-Labour	2,040.00	2,040.00	-	0%	651.27
309	3/4 Ton Truck & Trailer-M & R Parts (Inventory)	920.00	920.00	-	0%	230.21
310	3/4 Ton Truck & Trailer-Fuel & Oil	2,550.00	2,550.00	-	0%	3,863.67
311	3/4 Ton Truck & Trailer-Licences	175.00	175.00	-	0%	120.00
312	3/4 Ton Truck & Trailer-Contract R&M	535.00	535.00	-	0%	570.48
	Total	6,220.00	6,220.00	-	0%	5,435.63
	2003 1/2 Ton Truck					
313	03 1/2 Ton Truck-Labour	615.00	615.00	-	0%	
314	03 1/2 Ton Truck-Insurance			-	0%	
315	03 1/2 Ton Truck-M & R Parts (Inventory)	510.00	510.00	-	0%	83.06
316	03 1/2 Ton Truck-Fuel & Oil	2,550.00	2,550.00	-	0%	2,943.55
317	03 1/2 Ton Truck-Licences	265.00	265.00	-	0%	265.25
318	03 1/2 Ton Truck-Contract R&M	40.00	40.00	-	0%	656.02
	Total	3,980.00	3,980.00	-	0%	3,947.88
	2011 1/2 Ton Truck					
319	11 1/2 Ton Truck-Labour	615.00	615.00	-	0%	
320	11 1/2 Ton Truck-Insurance			-	0%	
321	11 1/2 Ton Truck-M & R Parts (Inventory)	200.00	200.00	-	0%	150.00
322	11 1/2 Ton Truck-Fuel & Oil	2,000.00	1,530.00	470.00	31%	5,323.69
323	11 1/2 Ton Truck-Licences	120.00	120.00	-	0%	120.00
324	11 1/2 Ton Truck-Contract R&M	40.00	40.00	-	0%	215.85
	Total	2,975.00	2,505.00	470.00	19%	5,809.54
	Tractor					
325	Tractor-Labour	510.00	510.00	-	0%	
326	Tractor-M & R Parts (Inventory)	510.00	510.00	-	0%	850.03
327	Tractor-Fuel & Oil	510.00	510.00	-	0%	334.92
	Total	1,530.00	1,530.00	-	0%	1,184.95
	Whipper Snippers					
328	Whipper Snippers-Labour	405.00	405.00	-	0%	
329	Whipper Snippers-M & R Parts (Inventory)	405.00	405.00	-	0%	41.17
330	Whipper Snippers-Fuel & Oil	150.00	150.00	-	0%	70.97
	Total	960.00	960.00	-	0%	112.14
	Total Vehicles & Equipment	28,005.00	27,535.00	470.00	2%	27,033.56
	Adult Dance					
331	Instruction Costs	3,000.00	3,000.00	-	0%	275.00
332	Advertising	-	-	-	0%	
	Total	3,000.00	3,000.00	-	0%	275.00
	Babysitting Course					
333	Babysitting Course-Materials & Supplies	375.00	375.00	-	0%	
334	Babysitting Course-Instruction Costs	500.00	500.00	-	0%	150.00
335	Babysitting Course-Advertising			-	0%	
	Total	875.00	875.00	-	0%	150.00
	Other Programs-Almonte					
336	Other Programs-Materials & Supplies	1,020.00	1,020.00	-	0%	136.40
337	Other Programs-Advertising	1,020.00	1,020.00	-	0%	
	Total	2,040.00	2,040.00	-	0%	136.40

Line #	Description	2022 Budget	2021 Budget	\$ Change	% Change	2020 Actual
	Swimming Program					
338	Swimming Program-Salaries & Wages-Rec. Councillor	9,180.00	9,180.00	-	0%	7,204.21
339	Swimming Program-Materials & Supplies	6,120.00	6,120.00	-	0%	7,204.20
340	Swimming Program-Advertising	100.00	100.00	-	0%	96.00
	Total	15,400.00	15,400.00	-	0%	14,504.41
	Total Programs-Almonte	21,315.00	21,315.00	-	0%	15,065.81
	Recreation Hockey					
341	Recreation Hockey Program-Materials & Supplies	500.00	500.00	-	0%	300.00
342	Recreation Hockey Program-Advertising	100.00	100.00	-	0%	
	Total	600.00	600.00	-	0%	300.00
	Soccer Program					
343	Soccer Program-Materials & Supplies	3,000.00	2,920.00	80.00	3%	
	Other Programs-Pakenham					
344	Other Programs-Materials & Supplies	100.00	100.00	-	0%	
	Total Programs-Pakenham	3,700.00	3,620.00	80.00	2%	300.00
	Canada Day					
345	Canada Day-Labour	1,500.00	1,500.00	-	0%	
346	Canada Day-Materials & Supplies	13,000.00	13,000.00	-	0%	345.00
347	Canada Day-Advertising	2,500.00	2,500.00	-	0%	
	Total	17,000.00	17,000.00	-	0%	345.00
	Light up the Night					
348	Light up the Night-Labour	500.00	500.00	-	0%	
349	Light up the Night-Materials & Supplies	11,000.00	9,000.00	2,000.00	22%	2,561.63
350	Light up the Night-Advertising	1,000.00	1,000.00	-	0%	171.00
	Total	12,500.00	10,500.00	2,000.00	19%	2,732.63
	Santa Claus Parade					
351	Santa Claus Parade-Labour	350.00	350.00	-	0%	
352	Santa Claus Parade-Materials & Supplies	300.00	300.00	-	0%	263.34
353	Santa Claus Parade-Advertising	500.00	500.00	-	0%	
	Total	1,150.00	1,150.00	-	0%	263.34
	Other Events-Almonte					
354	Other Events-Labour	2,000.00	2,000.00	-	0%	
355	Other Events-Materials & Supplies	5,000.00	5,000.00	-	0%	3,213.48
	Total	7,000.00	7,000.00	-	0%	3,213.48
	MM at a Glance					
356	MM at a Glance-Labour	200.00	200.00	-	0%	
357	MM at a Glance-Materials & Supplies	100.00	100.00	-	0%	
358	MM at a Glance-Advertising	1,500.00	1,500.00	-	0%	
	Total	1,800.00	1,800.00	-	0%	-
359	Volunteer Appreciation Event	1,000.00	1,000.00	-	0%	52.65
	Total Events-Almonte	40,450.00	38,450.00	2,000.00	5%	6,607.10
	St. Pat's Dance					
360	St. Pat's Dance-Labour	100.00	100.00	-	0%	

Line #	Description	2022 Budget	2021 Budget	\$ Change	% Change	2020 Actual
361	St. Pat's Dance-Materials & Supplies	2,500.00	2,500.00	-	0%	25.55
362	St. Pat's Dance-Advertising	500.00	500.00	-	0%	59.50
	Total	3,100.00	3,100.00	-	0%	85.05
	Home Show					
363	Home Show-Labour	-	-	-	0%	
364	Home Show-Materials & Supplies	-	-	-	0%	
	Total	-	-	-	0%	
	Canada Day					
365	Canada Day-Labour	650.00	650.00	-	0%	
366	Canada Day-Materials & Supplies	8,000.00	7,000.00	1,000.00	14%	
367	Canada Day-Advertising	1,500.00	1,500.00	-	0%	
	Total	10,150.00	9,150.00	1,000.00	11%	-
	Fall Fair					
368	Fall Fair-Labour	2,500.00	2,500.00	-	0%	
369	Fall Fair-Materials & Supplies	6,000.00	6,000.00	-	0%	
370	Fall Fair-Advertising	2,200.00	2,200.00	-	0%	
	Total	10,700.00	10,700.00	-	0%	-
	Craft Show					
371	Craft Show-Labour	-	-	-	0%	
372	Craft Show-Advertising	-	-	-	0%	
	Total	-	-	-	0%	
	Santa Claus Parade					
373	Santa Claus Parade-Labour	250.00	250.00	-	0%	
374	Santa Claus Parade-Materials & Supplies	2,100.00	500.00	1,600.00	320%	
375	Santa Claus Parade-Advertising	1,000.00	1,000.00	-	0%	
	Total	3,350.00	1,750.00	1,600.00	91%	-
	Other Events-Pakenham					
376	Other Events-Labour	450.00	300.00	150.00	0%	53.34
377	Other Events-Materials & Supplies	1,500.00	1,500.00	-	0%	290.00
378	Other Events-Advertising	250.00	250.00	-	0%	
	Total	2,200.00	2,050.00	150.00	0%	343.34
	Total Events-Pakenham	29,500.00	26,750.00	2,750.00	10%	428.39
	Other Recreation Expenses					
379	Youth Centre	30,000.00	30,000.00	-	0%	30,000.00
380	Ramsay Recreation Facility Grant	20,000.00	20,000.00	-		18,323.07
381	MVTM	70,730.00	69,345.00	1,385.00	2%	67,983.00
382	Home Support-Mills Community Support Corp.	3,500.00	3,500.00	-	0%	3,500.00
383	Mills Community Support-Seniors Programming	10,000.00	10,000.00	-		10,000.00
384	Appleton Museum	27,315.00	26,780.00	535.00	2%	26,252.00
385	Naismith Basketball Foundation	6,230.00	6,110.00	120.00		5,987.00
386	R. Tait McKenzie Memorial Museum	6,230.00	6,110.00	120.00		5,987.00
	Pakenham School Playstructure Funding	-	10,000.00	- 10,000.00		
387	Public Skating Monitors	3,020.00	2,960.00	60.00	2%	2,935.87
	Total	177,025.00	184,805.00	- 7,780.00	-4%	170,967.94
	Bicentennial Celebrations					
388	Materials and Supplies	8500	0	8,500.00		
	Total	8,500.00	-	8,500.00		
	Total Expenditures	1,841,273.00	1,781,653.00	59,620.00	3%	1,522,164.05

Line #	Description	2022 Budget	2021 Budget	\$ Change	% Change	2020 Actual
	Net Recreation Fund	26,790.00	- 17,171.00	43,961.00	-	32,099.81

CURLING

2022 Budget

Line #	Description	2022 Budget	2021 Budget	\$ Change	% Change	2020 Actual
Revenues						
Food/Liquor						
1	Beverage Sales	- 25,000.00	- 15,000.00	- 10,000.00	67%	- 25,915.20
2	Food Sales	-	-	-		
	Total	- 25,000.00	- 15,000.00	- 10,000.00	67%	- 25,915.20
Rental Revenues						
3	Curling Lounge Rental	- 1,250.00	- 1,250.00	-	0%	
4	Curling Surface Rental	- 250.00	- 250.00	-	0%	
5	Curling Surface Bar Proceeds	-	-	-		
6	Curling Ice Rental-Curling Club	- 28,000.00	- 17,274.00	- 10,726.00	62%	- 16,997.01
7	Curling Rink Advertising	-	-	-		
	Total	- 29,500.00	- 18,774.00	- 10,726.00	57%	- 16,997.01
	Total Revenues	- 54,500.00	- 33,774.00	- 20,726.00	61%	- 42,912.21
Expenditures						
Curling General Expenses						
8	Curling General Exp.-Other Professional Fees			-	0%	
9	Curling General Exp.-Insurance (Building Etc.)	10,730.00	6,000.00	4,730.00	79%	5,763.61
10	Curling General Exp.Hydro	35,000.00	15,810.00	19,190.00	121%	24,900.41
11	Curling General Exp.-Heating	4,000.00	3,000.00	1,000.00	33%	4,006.60
12	Curling General Exp.-Water	825.00	825.00	-	0%	1,213.95
	Total	50,555.00	25,635.00	24,920.00	97%	35,884.57
Curling Misc. Maint.						
13	Curling Misc. Maint.-Labour	100.00	100.00	-	0%	
Curling Lounge Setup/Cleanup						
14	Curling Lounge Setup/Cleanup-Labour	-	-	-	0%	
15	Curling Lounge Setup/Cleanup-Materials & Supplies	-	-	-	0%	
	Total	-	-	-	0%	-
Curling Ice Rental Lounge Maint.						
16	Curling Ice Rental Lounge Maint.-Labour	15,000.00	7,000.00	8,000.00	114%	10,963.16
17	Curling Ice Rental Lounge Maint.-M&S	1,500.00	1,500.00	-	0%	1,188.03
18	Curling Ice Rental Lounge Maint.-Contract R&M	2,500.00	2,500.00	-	0%	
	Total	19,000.00	11,000.00	8,000.00	73%	12,151.19
Curling Ice Rental Locker Maint.						
19	Curling Ice Rental Locker Maint.-Labour	3,000.00	1,000.00	2,000.00	200%	3,294.00
20	Curling Ice Rental Locker Maint.-M&S	400.00	400.00	-	0%	
	Total	3,400.00	1,400.00	2,000.00	143%	3,294.00
Curling Ice Rental Surface Maint.						
21	Curling Ice Rental Surface Maint.-Labour	510.00	510.00	-	0%	
22	Curling Ice Rental Surface Maint.-M&S	1,400.00	1,400.00	-	0%	1,634.97

Line #	Description	2022 Budget	2021 Budget	\$ Change	% Change	2020 Actual
23	Curling Ice Rental Surface Maint.-Contract R&M	-		-	0%	
	Total	1,910.00	1,910.00	-	0%	1,634.97
	Curling Ice Plant					
24	Curling Ice Plant-Labour		-	-		
25	Curling Ice Plant-M & R Parts (Inventory)		-	-		
26	Curling Ice Plant-Contract-Repairs/Maintenance	2,000.00	2,250.00	- 250.00	-11%	1,043.72
	Total	2,000.00	2,250.00	- 250.00	-11%	1,043.72
	Curling Ice Scraper					
27	Curling Ice Scraper-Labour	-	-	-		
28	Curling Ice Scraper-M & R Parts (Inventory)			-	0%	
29	Curling Ice Scraper-Contract-Repairs/Maintenance			-	0%	
	Total	-	-	-		-
	Curling Bar					
30	Curling Bar-Labour	8,000.00	3,500.00	4,500.00	129%	5,721.65
31	Curling Bar-Employee Benefits	450.00	450.00	-	0%	449.59
32	Curling Bar-Other M & S	100.00	100.00	-	0%	25.15
33	Curling Bar-Food Purchases	1,000.00	350.00	650.00	186%	1,022.65
34	Curling Bar-Liquor & Beer Purchases	14,000.00	3,600.00	10,400.00	289%	13,178.39
35	Curling Bar-Pop & Mix Purchases	700.00	500.00	200.00	40%	580.99
36	Curling Bar-Misc. Equipment Expense	150.00	150.00	-	0%	25.15
	Total	24,400.00	8,650.00	15,750.00	182%	21,003.57
	Total Expenditures	101,365.00	50,945.00	50,420.00	99%	75,012.02
	Net Curling Fund	46,865.00	17,171.00	29,694.00	173%	32,099.81

HERITAGE COMMITTEE

2022 Budget

Line #	Description	2022 Budget	2021 Budget	\$ Change	% Change	2020 Actual
1	Honarariums	1,000.00	1,000.00	-	0%	600.00
2	Doors Open			-		
3	Materials & Supplies	250.00	250.00	-	0%	0.89
4	Other Professional Fees	500.00	500.00	-	0%	
5	Travelling Expense	750.00	750.00	-	0%	
6	Association & Convention	750.00	750.00	-	0%	75.00
7	Other S & R			-	0%	
8	Receptions			-		
9	Grants & Donations			-	0%	
10	Tax Relief Program	17,425.00	17,080.00	345.00	2%	16,745.00
11	Heritage grant program	20,000.00	20,000.00	-		8,393.42
		40,675.00	40,330.00	345.00	1%	25,814.31

COST SHARING

2022 Budget

Line #	Description	2022 Budget	2021 Budget	\$ Change	% Change	2020 Actual
1	Carleton Place Library Grant		61,775.00	- 61,775.00	-100%	60,200.50
2	Carleton Place Pool Grant		29,685.00	- 29,685.00	-100%	28,821.00
3	Carleton Place Rec Grant		62,870.00	- 62,870.00	-100%	61,037.00
		-	154,330.00	- 154,330.00	-100%	150,058.50

OTHER CULTURAL-MUNICIPAL GRANTS
2022 Budget

Line #	Description	2022 Budget	2021 Budget	\$ Change	% Change	2020 Actual
1	Grants or Donations	2,500.00	2,500.00	-	0%	2,500.00
2	Grants or Donations			-	0%	
3	Grants or Donations	31,265.00	30,650.00	615.00	2%	20,850.00
4	Grants or Donations			-	0%	
5	Grants or Donations			-	0%	
	Micro Grant Program			-		
		33,765.00	33,150.00	615.00	2%	23,350.00

PLANNING
2022 Budget

Line #	Description	2022 Budget	2021 Budget	\$ Change	% Change	2020 Actual
1	Remuneration	255,458.25	205,050.00	50,408.25	25%	162,114.09
2	Other Honorariums		2,000.00	- 2,000.00	-100%	2,100.00
3	CPP	10,420.36	8,145.00	2,275.36	28%	7,674.97
4	EI	4,001.52	3,345.00	656.52	20%	3,223.38
5	OMERS	26,471.36	18,570.00	7,901.36	43%	16,233.06
6	Group Insurance	2,129.40	1,685.00	444.40	26%	1,352.21
7	Medical	6,740.16	4,885.00	1,855.16	38%	4,901.89
8	Dental	1,940.28	1,440.00	500.28	35%	1,502.03
9	EHT	4,981.44	3,815.00	1,166.44	31%	3,286.63
10	WSIB	6,486.68	4,765.00	1,721.68	36%	3,680.62
11	Publications	100.00	100.00	-	0%	
12	Other M & S	1,000.00	1,000.00	-	0%	310.18
13	Materials & Supplies	2,000.00	2,000.00	-	0%	1,417.17
14	Postage & Courier Services	900.00	850.00	50.00	6%	1,690.99
15	Telephone	1,800.00	1,800.00	-	0%	1,690.11
	Legal Fees	8,000.00	8,000.00	-	0%	58,872.88
16	Other Professional Fees	4,000.00	4,000.00	-	0%	49,029.87
17	Computer Services Expense	18,000.00	15,000.00	3,000.00	20%	11,607.76
18	Advertising	250.00	250.00	-	0%	
19	Travelling Expense	3,500.00	3,500.00	-	0%	
20	Memberships	1,500.00	1,500.00	-	0%	1,073.36
21	Association & Convention	4,000.00	3,500.00	500.00	14%	746.02
22	Capital Expenditure	40,000.00	-	40,000.00	0%	37,458.49
23	Affordable Housing Grant program	50,000.00				
24	To Reserves			-	0%	57,500.00
Total Expenditures		453,679.45	295,200.00	108,479.45	37%	427,465.71

COMMUNITY AND ECONOMIC DEVELOPMENT
2022 Budget

Line #	Description	2022 Budget	2021 Budget	\$ Change	% Change	2020 Actual
1	Salaries & Wages	129,500.48	91,270.00	38,230.48	42%	49,714.10
2	Salaries & Wages-Student	41,600.00	39,655.00	1,945.00	5%	36,932.67
3	Other Honorariums	2,000.00	2,000.00	-	0%	480.00
4	CPP	5,575.00	5,575.00	-	0%	3,300.69
5	EI	2,550.00	2,550.00	-	0%	1,566.03
6	OMERS	9,060.00	9,060.00	-	0%	5,561.99
7	Group Insurance	615.00	615.00	-	0%	407.33
8	Medical	1,580.00	1,580.00	-	0%	1,383.96
9	Dental	665.00	665.00	-	0%	429.54
10	EHT	2,345.00	2,345.00	-	0%	1,760.29
11	WSIB	3,000.00	3,000.00	-	0%	1,988.49
12	Office Supplies	300.00	300.00	-	0%	120.65
13	Publications	500.00	300.00	200.00	67%	450.27
14	Other M & S	300.00	200.00	100.00	50%	54.85
15	Postage & Courier Services	150.00	-	150.00		
16	Telephone (Info. Office)	1,600.00	1,600.00	-	0%	1,346.74
17	Other Professional Fees	1,000.00	-	1,000.00		
18	Travelling Expense	1,200.00	1,000.00	200.00	20%	645.11
19	Memberships	1,500.00	1,250.00	250.00	20%	851.41
20	Association & Convention	3,000.00	2,000.00	1,000.00	50%	
21	Beautification vehicle maint.	5,000.00	5,000.00	-	0%	5,691.91
22	Promotion	41,620.00	40,000.00	1,620.00	4%	33,610.12
23	Beautification Projects	20,810.00	20,000.00	810.00	4%	16,864.83
24	Tourism-Information Office	3,000.00	2,000.00	1,000.00	50%	140.00
25	Long Term Debt Repayments	95,650.96	44,654.00	50,996.96	114%	45,812.14
26	To Reserves	663,200.00	10,000.00	653,200.00	0%	14,763.21
27	Capital Expenditure	121,000.00	36,000.00	85,000.00	236%	18,500.00
Total Expenditures		1,158,321.44	322,619.00	835,702.44	259%	242,376.33

AGRICULTURE

2022 Budget

Line #	Description	2022 Budget	2021 Budget	\$ Change	% Change	2020 Actual
1	Remuneration	3,000.00	3,000.00	-	0%	937.35
2	Long Term Debt Charges	1,630.00	3,628.00	- 1,998.00	-55%	4,687.45
3	Office Supplies			-	0%	
4	Other M&S			-	0%	
5	Association & Convention			-	0%	
6	Capital Expenditure			-	0%	
		4,630.00	6,628.00	- 1,998.00	-30%	5,624.80

SCHOOL & COUNTY REQUISITIONS
2022 Budget

Line #	Description	2022 Budget	2021 Budget	\$ Change	% Change	2020 Actual
1	School Requisition-English, Public	3,871,010.56	4,101,935.00	- 230,924.44	-6%	3,411,735.37
2	School Requisition-English, Separate			-	0%	626,053.38
3	County Requisition	8,508,034.00	7,739,410.00	768,624.00	10%	7,955,902.72
4	School Requisition-French, Separate			-	0%	66,298.52
5	School Requisition-French, Public			-	0%	19,743.41
6	Hospital Funding			-	0%	
Total Expenditures		12,379,044.56	11,841,345.00	537,699.56	5%	12,079,733.40

Water and Sewer 2022 Budget

Line #	Description	2022 Budget	2021 Budget	\$ Change	% Change	2020 Actual
Revenue						
1	Interest & Dividends-ORPC	- 22,500.00	- 26,115.00	3,615.00	-14%	21,265.35
2	Interest and Dividends-MRPC	- 112,500.00	- 61,200.00	- 51,300.00	84%	148,695.00
3	Rental Income-MRPC	-	-	-	#DIV/0!	11,637.00
4	Water Bill Revenue	- 4,044,292.15	- 3,429,595.00	- 614,697.15	18%	3,652,842.19
5	Miscellaneous Waterworks	-	-	-	0%	-
6	Waterworks-Remote meters	- 50,000.00	- 43,350.00	- 6,650.00	15%	59,646.00
7	Waterworks-W&S Connections	- 12,000.00	- 9,180.00	- 2,820.00	31%	14,100.00
8	Waterworks-Hydrant Rental	- 3,500.00	- 3,500.00	-	0%	3,500.00
9	Waterworks-Other Fees & S/C	- 60.00	- 100.00	40.00	-40%	30.00
10	Interest on overdue water accounts	- 20,000.00	- 20,000.00	-	0%	10,274.37
11	Interest Income	- 35,000.00	- 35,000.00	-	0%	31,487.21
12	Reserves	- 326,393.61	-	326,393.61	-	-
13	Reserve Funds	- 161,793.39	- 239,647.00	77,853.61	-32%	239,647.00
	Total Revenue	- 4,788,039.15	- 3,867,687.00	- 920,352.15	24%	- 4,193,124.12
Expenditures						
General Expenses						
14	Labour	126,546.00	89,650.00	36,896.00	41%	70,038.92
15	Overtime	-	-	-	0%	2,471.67
16	Vacation Pay	12,700.00	12,700.00	-	0%	14,323.59
17	Sick Leave	4,100.00	4,080.00	20.00	0%	5,594.94
18	Family Leave	3,500.00	3,335.00	165.00	5%	2,653.53
19	Statutory Holidays	11,500.00	8,670.00	2,830.00	33%	11,449.27
20	Bereavment Leave	200.00	200.00	-	0%	-
21	CPP	12,175.00	10,215.00	1,960.00	19%	10,376.29
22	EI	5,300.00	4,510.00	790.00	18%	4,446.38
23	Omers	26,250.00	22,095.00	4,155.00	19%	26,318.04
24	Group Insurance	2,350.00	1,885.00	465.00	25%	1,820.00
25	Medical	7,550.00	6,355.00	1,195.00	19%	6,580.28
26	Dental	2,300.00	1,685.00	615.00	36%	2,158.65
27	EHT	5,610.00	4,780.00	830.00	17%	5,507.91
28	WSIB	5,750.00	4,725.00	1,025.00	22%	950.02
29	Long Term Debt Charges	841,302.00	654,948.00	186,354.00	28%	617,339.69
30	Postage & Courier Services	500.00	500.00	-	0%	106.59
31	Telephone	2,500.00	2,500.00	-	0%	2,220.59
32	Audit Fees	2,500.00	2,000.00	500.00	25%	1,272.00
33	Other Professional Fees	4,144.00	10,500.00	- 6,356.00	-61%	2,098.84
34	Advertising	250.00	250.00	-	0%	1,312.70
35	Insurance (Building Etc.)	14,125.00	13,712.00	413.00	3%	13,313.22
36	Personnel (Clothing, Etc.)	3,050.00	1,500.00	1,550.00	103%	2,836.21
37	Technical Courses	16,000.00	16,000.00	-	0%	8,003.46
38	Personnel (Courses/Memberships, Etc.)	1,000.00	1,000.00	-	0%	-
39	Machine Rental (town)	-	-	-	0%	-
40	Capital Expenditure	1,225,046.15	443,690.00	781,356.15	176%	239,060.27
41	To Reserves	283,337.00	547,478.00	- 264,141.00	-48%	1,202,233.42
	Total General Expenses	2,619,585.15	1,868,963.00	750,622.15	40%	2,254,486.48
Vehicles & Equipment						
2017 Valve Turner						
42	Labour	200.00	-	200.00	#DIV/0!	49.08
43	M&R Parts	500.00	100.00	400.00	400%	97.92

Line #	Description	2022 Budget	2021 Budget	\$ Change	% Change #DIV/0!	2020 Actual
44	Fuel & Oil		-	-		
	Total Expense 2017 Valve Turner	700.00	100.00	600.00	600%	147.00
	2000 GMC T7500					
45	Labour	1,700.00	255.00	1,445.00	567%	1,545.91
46	Overtime			-	0%	
47	Insurance	1,055.00	815.00	240.00	29%	754.00
48	M&R Parts	4,500.00	1,020.00	3,480.00	341%	4,159.37
49	Fuel & Oil	3,000.00	400.00	2,600.00	650%	1,133.96
50	Licences	950.00	948.00	2.00	0%	947.50
	Total Expense 2000 GMC T7500	11,205.00	3,438.00	7,767.00	226%	8,540.74
	2006 Ford E250 Van					
51	Labour	255.00	255.00	-	0%	474.08
52	Overtime			-	0%	
53	Insurance	650.00	510.00	140.00	27%	469.00
54	M&R Parts	1,800.00	2,145.00	- 345.00	-16%	1,784.83
55	Fuel & Oil	3,175.00	2,960.00	215.00	7%	3,472.26
56	Licences	120.00	120.00	-	0%	120.00
	Total Expense 2006 Ford E250 Van	6,000.00	5,990.00	10.00	0%	6,320.17
	2011 One Ton (purchased in 2010 prev. 97 Chev One Ton)					
57	11 Chev One Ton Labour	750.00	1,225.00	- 475.00	-39%	544.49
58	11 Chev One Ton Overtime			-	0%	
59	11 Chev One Ton Insurance	650.00	510.00	140.00	27%	469.00
60	11 Chev One Ton M & R Parts	7,000.00	2,550.00	4,450.00	175%	5,651.71
61	11 Chev One Ton Fuel & Oil	4,850.00	4,590.00	260.00	6%	4,193.63
62	11 Chev One Ton Licences	361.00	361.00	-	0%	361.00
	Total	13,611.00	9,236.00	4,375.00	47%	11,219.83
	Total Vehicles & Equipment	31,516.00	18,764.00	12,752.00	68%	26,227.74
	Sanitary Collection					
63	Sanitary Collection Labour	14,750.00	13,260.00	1,490.00	11%	13,412.79
64	Sanitary Collection Overtime	4,325.00	1,635.00	2,690.00	165%	2,799.80
65	Sanitary Collection Machine Rental (town)	3,675.00	3,060.00	615.00	20%	4,100.95
66	Sanitary Collection Materials	16,000.00	16,000.00	-	0%	21,274.94
67	Sanitary Collection Contract	35,000.00	23,970.00	11,030.00	46%	34,209.75
	Total	73,750.00	57,925.00	15,825.00	27%	75,798.23
	Water Distribution					
68	Water Distribution Postage & Courier Services	12,500.00	12,500.00	-	0%	11,573.14
	Maintenance & Repairs					
69	Maintenance & Repairs Labour	99,775.00	91,800.00	7,975.00	9%	99,803.16
70	Maintenance & Repairs Overtime	13,925.00	10,200.00	3,725.00	37%	12,748.57
71	Maintenance & Repairs Hydro			-	0%	
72	Maintenance & Repairs Machine Rental (town)	17,275.00	17,000.00	275.00	2%	23,297.10
73	Maintenance & Repairs Materials	39,250.00	40,800.00	- 1,550.00	-4%	36,027.85
74	Maintenance & Repairs Contract	46,920.00	46,920.00	-	0%	50,961.58
	Total	217,145.00	206,720.00	10,425.00	5%	222,838.26
	Valve Inspection & Maint.					
75	Valve Inspection & Maint. Labour	10,000.00	11,630.00	- 1,630.00	-14%	7,441.26
76	Valve Inspection & Maint. Labour	750.00	510.00	240.00	47%	2,038.17
77	Valve Inspection Machine Rental (town)	2,000.00	2,000.00	-	0%	3,039.60
78	Valve Inspection & Maint. Materials	15,000.00	15,000.00	-	0%	689.82

Line #	Description	2022 Budget	2021 Budget	\$ Change	% Change	2020 Actual
	Total	27,750.00	29,140.00	-	1,390.00	-5%
	Meter Install, Maint. & Replacement					
79	Meter Install, Maint. & Replacement Labour	6,120.00	6,120.00	-	0%	2,239.69
80	Meter Install, Maint. & Replacement Overtime	460.00	460.00	-	0%	201.14
81	Meter Install, Maint. & Repl.Machine Rental (town)	1,800.00	1,800.00	-	0%	661.50
82	Meter Install, Maint. & Replacement Materials	40,800.00	40,800.00	-	0%	39,578.03
	Total	49,180.00	49,180.00	-	0%	42,680.36
	Meter Reading & Billing					
83	Meter Reading & Billing Labour	7,500.00	6,735.00	765.00	11%	7,546.62
84	Meter Reading & Billing Overtime	100.00		100.00	0%	93.39
85	Meter Reading & Billing Office Supplies	14,000.00	3,470.00	10,530.00	303%	277.55
86	Meter Reading & Billing Machine Rental (town)	3,400.00	3,400.00	-	0%	2,405.10
	Total	25,000.00	13,605.00	11,395.00	84%	10,322.66
	Pump Houses, Lift Stns.					
87	Pump Houses, Lift Stns. Labour	1,530.00	1,530.00	-	0%	186.84
88	Pump Houses, Lift Stns. Overtime	510.00	510.00	-	0%	645.82
89	Pump Houses, Lift Stns. Engineering Fees	4,000.00	4,000.00	-	0%	
90	Contract-OCWA (WT & SPS) Fixed Cost	1,559,368.00	1,506,780.00	52,588.00	3%	1,437,895.97
91	Contract-OCWA (WWTP) Cost Plus	65,000.00		65,000.00	#DIV/0!	
92	Pump Houses, Lift Stns Grant in Lieu	80,200.00	80,200.00	-	0%	77,135.32
	Total	1,710,608.00	1,593,020.00	117,588.00	7%	1,515,863.95
	Ontario One Call					
93	Ontario One Call Labour	15,300.00	13,260.00	2,040.00	15%	15,009.75
94	Ontario One Call Overtime	700.00	305.00	395.00	130%	709.95
95	Ontario One Call Materials	305.00	305.00	-	0%	12.20
96	Ontario One Call Machine Rental (town)	3,700.00	3,000.00	700.00	0%	3,860.10
97	Ontario One Call Contract	1,000.00	1,000.00	-	0%	532.45
	Total	21,005.00	17,870.00	3,135.00	145%	20,124.45
	Total Expenditures	4,788,039.15	3,867,687.00	920,352.15	24%	4,193,124.12
	NET WATER & SEWER	-	0.00	-	-	0.00